

## SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL

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(1)	These Estimates have been compiled on a cash outturn basis; therefore, allowances for price inflation have been incorporated in the figures.

## GENERAL FUND SUMMARY

Actual 2009/2010 £	<b>NET EXPENDITURE</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	Portfolio			
3,539,668	Finance and Staffing	3,873,980	3,593,310	3,526,070
6,217,573	Environmental Services	6,163,220	5,868,860	5,938,080
1,384,595	Housing (General Fund)	1,247,780	1,149,860	1,205,080
2,951,258	Planning	2,512,440	2,735,530	1,858,760
2,096,403	New Communities	1,562,780	1,664,970	2,372,080
465,886	Leader	468,150	472,850	426,370
275,812	Policy and Performance	291,210	327,720	326,370
152,343	Northstowe	158,870	152,750	151,150
5,821	Capital Grants credited to ICT and in recharges	38,320	0	0
0	Savings not included above	(178,000)	0	0
0	Slippage on some re-structuring proposals	219,000	0	0
17,089,359	<b>Fully Allocated Net Portfolio Expenditure</b>	16,357,750	15,965,850	15,803,960
	Unallocated			
-	Reduction for vacancies	(200,000)	-	(200,000)
-	Asset management - South Cambridgeshire Hall	60,000	-	-
0	Provision for savings on Revenues and Benefits	(200,000)	-	-
0	Expenditure on Precautionary Items	75,000	49,000	75,000
(28,974)	Scrutiny & Overview Committee Contingency	0	0	0
59,059 part	Support for Economic Downturn	50,000 part	50,000 part	150,000
0	Provision for redundancy and early retirement	500,000	-	0
130,500	Revenue financing of capital expenditure	0	0	0
	Inescapable expenditure not included in Portfolio estimates			
0	Revenue financing of capital expenditure	0	0	97,000
0	ICT revenue costs	0	0	26,400
0	New savings proposals not included in Portfolio estimates	0	0	(160,000)
0	Council Actions	50,000	0	50,000
17,249,944	<b>Net Portfolio Expenditure</b>	16,692,750	16,064,850	15,842,360
139,453	Internal Drainage Boards	140,750	140,930	144,000
(870,973)	Interest on Balances	(500,000)	(560,000)	(550,000)
(854,798)	Capital Charges, etc.	(777,710)	(627,540)	(467,580)
15,663,626	<b>Net District Council General Fund Expenditure</b>	15,555,790	15,018,240	14,968,780
	Appropriation to/(from) balances			
(988,053)	General Fund	(774,270)	(316,520)	(1,028,610)
(327,900)	Transfer from Housing Planning Delivery Grant Reserve	0	0	0
(22,811)	Area Based Grant	(28,820)	(40,920)	0
(91,909)	Local Business Authority Growth Incentive	(91,900)	0	0
0	Council Tax Freeze Grant	0	0	(173,000)
0	New Homes Bonus	0	0	(800,000)
14,232,953	<b>General Expenses (Budget Requirement for capping purposes)</b>	14,660,800	14,660,800	12,967,170
(7,749,685)	Formula Grant	(7,823,320)	(7,823,320)	(6,026,440)
46,837	(Surplus)/Deficit on Collection Fund	(9,700)	(9,700)	(6,530)
6,530,105	<b>Demand on Collection Fund to be raised from Council taxpayers</b>	6,827,780	6,827,780	6,934,200
<b>INCOME FROM COUNCIL TAX</b>				
Number	Tax Base for tax setting purposes (Band D equivalents)	Number		Number
58,252.5	multiplied by Basic Amount of Council Tax	59,135.5		60,057.2
£ p	for the District	£ p		£ p
112.10	equals	115.46		115.46
£		£		£
6,530,105	<b>Income to be raised from Council taxpayers</b>	6,827,780		6,934,200
<b>Balances at year end (excluding Section 106 monies)</b>				
£	<b>Revenue</b>	£	£	£
(7,149,064)	General Fund	(6,087,897)	(6,832,544)	(5,803,934)
(3,287,129)	Earmarked Reserves			
	Housing Revenue Account	(2,337,140)	(2,041,000)	(2,000,630)
	<b>Capital</b>			
(1,685,715)	Earmarked Reserves			
	Usable Capital Receipts	(688,540)	(1,422,060)	(579,460)

Actual 2009/2010 £	<b>STAFFING AND CENTRAL OVERHEAD ACCOUNTS</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS</b>			
	<b>Portfolio Staffing Expenditure</b>			
4,446,724	Finance and Staffing	4,390,720	4,490,390	4,147,710
2,042,624	Environmental Services	2,072,930	1,958,990	2,104,020
3,081,024	Housing	2,816,990	2,917,090	2,796,210
2,460,524	Planning	2,287,110	2,325,410	2,189,820
1,824,407	New Communities	1,470,400	1,516,800	1,530,210
2,623,546	Policy and Performance	2,735,780	2,545,340	2,538,350
94,712	Northstowe	98,380	94,640	93,130
195,473	Leader	210,890	208,610	194,860
0	Unallocated reductions	(250,000)	0	(250,000)
<u>16,769,034</u>	Staffing Expenditure excluding overheads	<u>15,833,200</u>	<u>16,057,270</u>	<u>15,344,310</u>
	<b>Overhead Accounts</b>			
114,121	Waterbeach Depot	201,300	127,760	199,410
998,434	Cambourne Office	973,480	971,420	1,052,720
280,491	Central Expenses	304,720	300,050	352,450
352,641	Central Support Services - Other	365,720	374,490	389,820
<u>18,514,721</u>	Staffing Expenditure and Overheads	<u>17,678,420</u>	<u>17,830,990</u>	<u>17,338,710</u>
(511,934)	Less Recharges included above from : Staffing to Overheads	(508,650)	(523,360)	(525,700)
<b><u>18,002,787</u></b>	<b>Net rechargeable costs</b>	<b><u>17,169,770</u></b>	<b><u>17,307,630</u></b>	<b><u>16,813,010</u></b>
(18,002,787)	Recharges to all Portfolio Direct Services from : Staffing and Admin Buildings (inc.Depot)	(17,419,770)	(17,307,630)	(17,063,010)
0	Unallocated reductions to General Fund/HRA/Capital	(250,000)	0	(250,000)
0	Less unallocated reductions apportioned to: HRA/Capital	50,000	0	50,000
<u>0</u>	Net unallocated cost/(credit) to General Fund Summary	<u>(200,000)</u>	<u>0</u>	<u>(200,000)</u>

**Effect of excluding capital charges from net rechargeable costs:**

<b>Staffing</b>				
16,769,034	Staffing Expenditure excluding overheads	15,833,200	16,057,270	15,344,310
(283,620)	Less capital charges (ICT, Contact Centre, Dev Control)	(323,820)	(208,320)	(162,100)
<u>16,485,414</u>	Net staffing costs excluding capital charges	<u>15,509,380</u>	<u>15,848,950</u>	<u>15,182,210</u>
<b>Overhead Accounts</b>				
1,233,753	Overhead Expenditure excluding staffing recharges	1,336,570	1,250,360	1,468,700
(162,583)	Less capital charges (Admin Buildings)	(157,900)	(165,500)	(165,500)
<u>1,071,170</u>	Net overhead costs excluding capital charges	<u>1,178,670</u>	<u>1,084,860</u>	<u>1,303,200</u>
<b>Total</b>				
<b><u>18,002,787</u></b>	<b>Net rechargeable costs</b>	<b><u>17,169,770</u></b>	<b><u>17,307,630</u></b>	<b><u>16,813,010</u></b>
(446,203)	Less capital charges (no overall effect on General Fund)	(481,720)	(373,820)	(327,600)
<b><u>17,556,584</u></b>	Net rechargeable costs excluding capital charges	<b><u>16,688,050</u></b>	<b><u>16,933,810</u></b>	<b><u>16,485,410</u></b>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DLO/DSO staff)</b>				
<b>EXPENDITURE</b>				
<b>Employees</b>				
13,647,156	Salaries(excluding Wardens)	14,571,290	13,261,350	13,185,260
594,791	Other Employee Costs	113,110	310,330	121,850
4,264	Premises	6,150	2,380	2,440
<b>Transport Related Expenses</b>				
426,359	Car Allowances	383,360	420,900	362,630
<b>Supplies &amp; Services</b>				
102,374	Equipment, Furniture, Materials,Clothing etc.	112,450	85,160	86,510
<b>Printing, Stationery, General</b>				
106,424	Office Expenses,Books and Manuals etc.	110,140	110,260	112,760
79,873	Internal Audit Fees	77,200	79,220	82,000
0	Bank Charges	0	0	0
145,485	Legal, Professional and Consultancy	68,370	103,350	71,180
48,057	Data Capture	60,700	54,700	54,950
28,653	Other	36,620	30,120	36,530
<b>Communications and Computing</b>				
108,482	Postage	104,480	104,410	103,200
65,784	Telephones	62,780	59,240	61,020
377,341	Computers and Word Processors	403,680	457,970	406,260
380	Debit Cards	300	300	300
<b>Expenses</b>				
9,160	Staff Subsistence	10,940	9,950	9,380
82,810	Seminars and Courses	63,810	88,120	78,660
<b>Grants and Subscriptions</b>				
50,726	Subscription to Professional Bodies	23,580	47,080	24,100
<b>Capital Financing Costs</b>				
0	Direct Revenue Financing	0	0	0
289,442	Capital Charges	362,150	208,320	162,100
<b>Miscellaneous</b>				
27,340	Other	31,210	29,210	29,650
<b>Agency and Contracted Services</b>				
671,771	External Contractors	700,670	646,500	639,000
<b>Income</b>				
(5,822)	Deferred Government Grants	(38,330)	0	0
(13,515)	Government Grants	0	(7,000)	(3,000)
(78,301)	Other Income	(55,460)	(44,600)	(32,470)
0	Reduction to meet Savings Target	(1,126,000)	0	0
<u>16,769,034</u>	<b>ALLOCATED DIRECT EXPENDITURE SUMMARY</b>	<u>16,083,200</u>	<u>16,057,270</u>	<u>15,594,310</u>
0	Unallocated reduction for vacancies	(250,000)	0	(250,000)
0	Other unallocated reductions/expenditure	0	0	0
<u>16,769,034</u>	<b>TOTAL DIRECT EXPENDITURE SUMMARY</b>	<u>15,833,200</u>	<u>16,057,270</u>	<u>15,344,310</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>FINANCE AND STAFFING</b>				
<b>EXPENDITURE</b>				
Employees				
3,737,507	Salaries	4,117,620	3,903,030	3,731,690
19,572	Appointment of New Staff	12,580	45,210	7,500
248,847	Agency Staff	2,400	85,400	23,960
4,352	Training	6,390	7,030	0
925	Other	0	1,070	500
Premises				
970	Rent	980	510	260
0	Repairs & Maintenance	0	0	0
0	Other	0	240	0
Transport Related Expenses				
48,888	Car Allowances	49,820	45,410	33,640
Supplies and Services				
84,279	Equipment, Furniture and Materials	87,570	62,770	61,180
60	Clothing and Laundry	160	160	160
Printing, Stationery and General				
35,809	Office Expenses	43,460	40,920	41,280
33,772	Books and Manuals	33,310	33,170	33,390
79,873	Internal Audit Fees	77,200	79,220	82,000
3,625	Legal	6,000	6,500	6,000
0	Bank Charges	0	0	0
22,519	Professional and Consultancy	11,000	20,540	11,000
0	Delivery Fees	0	0	0
8,864	Other	8,000	7,500	7,500
Communications and Computing				
63,230	Postage	59,800	61,300	60,100
1,832	Telephones	1,910	2,280	2,410
0	Development of Orchard System	0	0	0
24,835	Purchase of Equipment and Software	9,820	47,020	7,630
0	Rental and Operational Leases	0	0	0
9,681	Repair and Maintenance	10,610	10,610	10,630
0	Materials	0	0	0
0	Stationery	0	0	0
292	Insurance	290	240	250
380	Debit Cards	300	300	300
Expenses				
1,900	Staff Subsistence	2,780	2,090	2,030
28,501	Seminars and Courses	21,130	25,910	21,740
Grants and Subscriptions				
16,679	Subscription to Professional Bodies	8,340	13,940	9,640
Miscellaneous				
(2,226)	Other	1,330	1,000	1,000
Capital Financing Costs				
0	Direct Revenue Financing	0	0	0
0	Capital Charges	0	0	0
Agency and Contracted Services				
0	External Contractors	0	0	0
Income				
0	Deferred Government Grants	0	0	0
(6,315)	Government Grants	0	(7,000)	(3,000)
(21,927)	Other	(5,080)	(5,980)	(5,080)
0	Reduction to meet Savings Target	(177,000)	0	0
<u>4,446,724</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>4,390,720</u>	<u>4,490,390</u>	<u>4,147,710</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>ENVIRONMENTAL SERVICES</b>				
EXPENDITURE				
Employees				
1,850,304	Salaries	1,887,460	1,767,550	1,885,280
0	Appointment of New Staff	12,500	2,500	12,800
825	Agency Staff	15,960	5,000	16,300
10,758	Training	4,280	2,000	0
22	Other	270	350	270
Transport Related Expenses				
112,345	Car Allowances	106,510	110,480	106,340
Supplies and Services				
5,034	Equipment, Furniture and Materials	9,580	5,500	9,820
511	Clothing and Laundry	1,850	1,100	1,850
Printing, Stationery and General				
6,519	Office Expenses	5,850	5,850	5,850
6,055	Books and Manuals	3,280	3,700	3,800
0	Legal	0	0	0
0	Professional and Consultancy	3,730	3,730	3,730
19,514	Other - Out of Hours Telephone Service	27,620	21,620	28,000
Communications and Computing				
5,695	Postage	5,650	7,500	7,500
4,474	Telephones	5,260	3,800	3,900
0	Purchase of Equipment and Software	1,200	1,200	1,200
0	Repairs & Maintenance	0	0	0
0	Stationery	0	0	0
800	Insurance	820	740	760
Expenses				
2,478	Staff Subsistence	3,300	4,000	3,500
12,889	Seminars and Courses	9,620	6,000	9,620
Grants and Subscriptions				
5,510	Subscription to Professional Bodies	2,820	6,000	2,900
Miscellaneous				
0	Other	600	600	600
Income				
(1,109)	Other	(230)	(230)	0
0	Reduction to meet Savings Target	(35,000)	0	0
<u>2,042,624</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>2,072,930</u>	<u>1,958,990</u>	<u>2,104,020</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>HOUSING</b>				
<b>EXPENDITURE</b>				
Employees				
2,678,817	Salaries	2,691,610	2,589,630	2,578,090
11,254	Appointment of New Staff	2,000	7,750	0
212,368	Agency Staff	15,000	123,770	45,000
12,685	Training	12,550	10,000	8,000
3,765	Other	0	1,190	650
Premises Related Expenses				
1,766	Garage Rents	3,120	130	130
0	Other	0	0	0
Transport Related Expenses				
117,130	Car Allowances	101,090	120,790	110,350
Supplies and Services				
4,229	Equipment, Furniture and Materials	3,560	5,020	3,920
116	Clothing and Laundry	500	420	420
Printing, Stationery and General				
9,678	Office Expenses	7,290	11,030	11,180
1,194	Books and Manuals	1,200	1,310	1,090
0	Legal	0	0	0
0	Bank Charges	0	0	0
12,346	Professional and Consultancy	9,200	11,100	7,700
0	Other	0	0	0
Communications and Computing				
20,558	Postage	19,450	18,570	18,490
5,199	Telephones	5,810	5,550	6,370
4,922	Purchase of Equipment and Software	5,070	9,350	3,950
0	Repairs and Maintenance	0	10	10
2,953	Rental & Operating Leases	3,000	1,370	1,430
2,045	Insurance	2,040	2,190	2,330
Expenses				
493	Staff Subsistence	1,020	720	860
23,861	Seminars and Courses	15,230	18,280	16,870
Grants and Subscriptions				
9,989	Subscription to Professional Bodies	6,870	11,390	6,380
Miscellaneous				
244	Other	180	370	380
Agency & Contracted Services				
0	External Contractors	0	0	0
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Deferred Government Grants	0	0	0
(7,200)	Government Grants	0	0	0
(47,388)	Other	(44,800)	(32,850)	(27,390)
0	Reduction to meet Savings Target	(44,000)	0	0
<u>3,081,024</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>2,816,990</u>	<u>2,917,090</u>	<u>2,796,210</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>PLANNING</b>				
<b>EXPENDITURE</b>				
Employees				
2,256,595	Salaries	2,429,060	2,125,920	2,025,170
1,201	Appointment of New Staff	0	0	0
0	Agency Staff	0	0	0
7,241	Training	4,690	0	0
1,170	Other	0	5,240	0
Premises				
98	Other	0	0	0
Transport Related Expenses				
97,891	Car Allowances	84,440	95,670	74,920
Supplies and Services				
4,387	Equipment, Furniture and Materials	4,620	4,530	4,620
65	Clothing and Laundry	30	20	30
Printing, Stationery and General				
4,377	Office Expenses	4,780	5,350	5,500
0	Legal	0	750	0
1,976	Books and Manuals	3,360	3,690	3,900
Services				
9,600	Professional and Consultancy	0	5,850	0
48,057	Data capture	60,700	54,700	54,950
0	Other	0	0	0
Communications and Computing				
11,235	Postage	12,040	9,360	9,440
1,519	Telephones	1,300	1,220	1,240
0	Purchase of Equipment and Software	0	0	0
0	Repair and Maintenance	0	0	0
558	Insurance	470	90	90
Expenses				
580	Staff Subsistence	1,440	930	790
3,087	Seminars and Courses	5,700	5,280	5,330
Grants and Subscriptions				
6,487	Subscription to Professional Bodies	2,060	4,390	1,590
Miscellaneous				
3,200	Other	2,000	2,000	2,040
Agency & Contracted Services				
675	External Contractors	0	0	0
Capital Financing Costs				
525	Capital Charges	420	420	210
Income				
0	Government Grants	0	0	0
0	Other	0	0	0
0	Reduction to meet Savings Target	(330,000)	0	0
<u>2,460,524</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>2,287,110</u>	<u>2,325,410</u>	<u>2,189,820</u>



Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>NEW COMMUNITIES</b>				
EXPENDITURE				
Employees				
1,687,699	Salaries	1,861,200	1,434,050	1,460,590
9,319	Appointment of New Staff	0	0	0
6,582	Agency Staff	0	0	0
1,327	Training	4,790	6,320	0
720	Other	0	0	0
Premises				
0	Repairs & Maintenance	0	0	0
49	Other	0	0	0
Transport Related Expenses				
37,297	Car Allowances	30,430	33,760	26,770
Supplies and Services				
3,043	Equipment, Furniture and Materials	1,280	960	1,160
0	Clothing & Laundry	100	100	100
3,209	Printing, Stationery and Office Exps	2,190	1,210	1,370
400	Books and Manuals	940	1,050	840
Services				
32,174	Professional & Consultancy	0	880	0
0	Microfilming	0	0	0
0	Other	0	0	0
Communications and Computing				
6,399	Postage	6,190	5,980	6,090
802	Telephones	1,060	770	480
444	Purchase of Equipment & Software	0	0	0
0	Development of Orchard	0	0	0
0	Repairs & Maintenance	0	0	0
0	Rental & Operational Leases	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
2,038	Staff Subsistence	1,480	1,190	1,130
8,193	Seminars & Courses	4,670	4,750	4,520
Grants and Subscriptions				
6,576	Subscription to Professional Bodies	1,470	6,230	1,680
Miscellaneous				
25,979	Other	26,950	25,090	25,480
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Deferred Government Grants	0	0	0
(7,843)	Other	(5,350)	(5,540)	0
0	Reduction to meet Savings Target	(467,000)	0	0
<u>1,824,407</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>1,470,400</u>	<u>1,516,800</u>	<u>1,530,210</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>POLICY AND PERFORMANCE (including ICT)</b>				
<b>EXPENDITURE</b>				
	Employees			
1,168,823	Salaries	1,283,630	1,156,770	1,225,130
8,842	Appointment of New Staff	4,750	0	4,750
1,937	Agency Staff	1,820	0	0
18,280	Training	13,010	0	0
70	Other	120	2,120	2,120
	Premises Related Expenses			
0	Garage Rents	0	0	0
1,365	Repairs & Maintenance	2,050	1,500	2,050
16	Other	0	0	0
	Transport Related Expenses			
7,205	Car Allowances	7,860	7,220	7,380
	Supplies and Services			
145	Equipment, Furniture and Materials	2,240	3,520	2,270
505	Clothing and Laundry	650	650	670
	Printing, Stationery and General			
2,587	Office Expenses	3,270	1,670	3,350
260	Books and Manuals	400	500	400
65,221	Professional and Consultancy	38,440	54,000	42,750
275	Other	1,000	1,000	1,030
	Communications and Computing			
381	Postage	390	550	550
51,690	Telephones	47,260	45,300	46,400
53,484	Purchase of Equipment & Software	52,600	56,170	44,590
17,690	Development of Orchard	18,090	18,090	18,790
254,790	Repair and Maintenance	294,730	306,000	309,500
0	Rental and Operational Leases	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
4,847	Insurance	4,940	4,890	5,100
	Expenses			
1,567	Staff Subsistence	760	760	760
4,134	Seminars and Courses	4,840	25,630	17,960
	Grants and Subscriptions			
5,275	Subscription to Professional Bodies	1,860	4,600	1,910
	Miscellaneous			
0	Other	0	0	0
	Capital Financing Costs			
288,917	Capital Charges	361,730	207,900	161,890
	Agency and Contracted Services			
671,096	External Contractors	700,670	646,500	639,000
	Income			
(5,822)	Deferred Government Grants	(38,330)	0	0
(34)	Other	0	0	0
0	Reduction to meet Savings Target	(73,000)	0	0
<u>2,623,546</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>2,735,780</u>	<u>2,545,340</u>	<u>2,538,350</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>NORTHSTOWE</b>				
EXPENDITURE				
Employees				
91,441	Salaries	94,430	85,250	89,200
0	Appointment of New Staff	0	5,230	0
0	Agency Staff	0	0	0
0	Training	0	0	0
0	Other	0	0	0
Premises Related Expenses				
0	Garage Rents	0	0	0
0	Repairs & Maintenance	0	0	0
0	Other	0	0	0
Transport Related Expenses				
72	Car Allowances	230	450	450
Supplies and Services				
0	Equipment, Furniture and Materials	210	310	210
0	Clothing and Laundry	0	0	0
Printing, Stationery and General				
0	Office Expenses	60	60	60
525	Books and Manuals	510	510	510
0	Professional and Consultancy	0	0	0
0	Other	0	0	0
Communications and Computing				
665	Postage	650	500	380
81	Telephones	80	220	120
0	Purchase of Equipment & Software	0	0	0
0	Development of Orchard	0	0	0
0	Repair and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
55	Staff Subsistence	0	150	150
1,520	Seminars and Courses	1,900	1,650	1,900
Grants and Subscriptions				
210	Subscription to Professional Bodies	160	160	0
Miscellaneous				
143	Other	150	150	150
Capital Financing Costs				
0	Capital Charges	0	0	0
Agency and Contracted Services				
0	External Contractors	0	0	0
Income				
0	Deferred Government Grants	0	0	0
0	Other	0	0	0
0	Reduction to meet Savings Target	0	0	0
<u>94,712</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>98,380</u>	<u>94,640</u>	<u>93,130</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>LEADER</b>				
<b>EXPENDITURE</b>				
Employees				
175,970	Salaries	206,280	199,150	190,110
0	Appointment of New Staff	0	0	0
12,440	Agency Staff	0	0	0
0	Training	0	0	0
289	Other	0	150	0
Premises				
0	Rent	0	0	0
0	Repairs & Maintenance	0	0	0
0	Other	0	0	0
Transport Related Expenses				
5,531	Car Allowances	2,980	7,120	2,780
Supplies and Services				
0	Equipment, Furniture and Materials	100	100	100
0	Clothing and Laundry	0	0	0
63	Printing, Stationery and General Office Expenses	220	220	220
0	Books and Manuals	20	20	20
0	Professional and Consultancy	0	0	0
Communications and Computing				
319	Postage	310	650	650
187	Telephones	100	100	100
0	Purchase of Equipment & Software	0	0	0
0	Development of Orchard System	0	0	0
0	Repair and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
49	Staff Subsistence	160	110	160
625	Seminars and Courses	720	620	720
Grants and Subscriptions				
0	Subscription to Professional Bodies	0	370	0
Miscellaneous				
0	Other	0	0	0
Agency and Contracted Services				
0	External Contractors	0	0	0
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Deferred Government Grants	0	0	0
0	Other	0	0	0
0	Reduction to meet Savings Target	0	0	0
<u>195,473</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>210,890</u>	<u>208,610</u>	<u>194,860</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>WATERBEACH DEPOT</b>				
EXPENDITURE				
	Premises Related Expenses			
0	Depot Relocation	67,000	0	67,000
1,644	Repair and Maintenance	3,100	3,100	3,100
15,156	Rates	14,380	14,350	14,710
16,650	Water and Sewerage Services	18,150	16,600	17,010
35,001	Rent	35,000	35,000	35,000
1,754	Fire protection/security	2,320	1,800	1,850
9,894	Cleaning and Domestic Supplies	10,410	12,150	12,440
5,096	Catering Provisions	5,470	5,470	5,610
557	Premises Insurance	890	640	680
392	Engineering Insurance	0	430	460
	Supplies and Services			
40	Equipment	1,870	0	1,870
15,479	Communications and IT	24,680	20,860	21,380
875	Miscellaneous insurance	980	420	430
143	Miscellaneous other	630	0	630
	Central, Departmental and Support Services			
701	Corporate Services	640	710	720
10,739	Health and Environmental Services	15,780	16,230	16,520
0	Capital Charges	0	0	0
<u>114,121</u>	<b>NET EXPENDITURE to be recharged</b>	<u>201,300</u>	<u>127,760</u>	<u>199,410</u>
<b>CAMBOURNE OFFICE</b>				
EXPENDITURE				
	Premises Related Expenses			
59,470	Repair and Maintenance	48,530	108,530	111,250
3,415	Grounds Maintenance	5,750	3,390	3,500
78,922	Energy Costs	93,300	77,230	68,500
	Rent & Rates			
316,220	Business Rates	297,660	270,800	367,220
7,473	Car Park Lease	0	0	0
19,202	Business Park service charge	20,200	19,270	20,200
3,470	Water Services	5,130	4,090	4,800
1,907	Fixtures and Fittings	1,190	1,190	1,000
5,343	Purchase of Security Systems	7,510	8,600	10,000
71,828	Cleaning and Domestic Supplies	75,680	67,500	68,000
10,168	Premises Insurance	11,450	11,490	12,140
777	Engineering Insurance	0	820	870
	Supplies and Services			
5,782	Equipment, Furniture & Fittings	5,720	8,850	6,350
	Communications and Computing			
46,071	Telephones	52,000	35,230	38,450
0	New Equipment	1,000	0	0
12,798	Maintenance	12,300	12,320	12,650
2,948	Miscellaneous Expenses	3,050	0	0
9,684	Miscellaneous Insurance	9,880	6,540	6,740
	Central, Departmental and Support Services			
11,429	Corporate Services	11,360	12,670	13,280
1,689	Health and Environmental Services	870	470	810
0	Planning	0	1,680	0
0	New Communities	0	3,160	3,190
167,430	Affordable Homes	153,000	152,090	138,270
	Capital Financing Costs			
162,583	Capital Charges	157,900	165,500	165,500
<u>998,609</u>	<b>TOTAL EXPENDITURE</b>	<u>973,480</u>	<u>971,420</u>	<u>1,052,720</u>
	INCOME			
(175)	Other Recoverable Costs	0	0	0
<u>998,434</u>	<b>NET EXPENDITURE to be recharged</b>	<u>973,480</u>	<u>971,420</u>	<u>1,052,720</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>CENTRAL EXPENSES</b>				
EXPENDITURE				
Employees				
19,915	Personal Training Scheme/Investors in People	32,130	32,130	86,970
8,923	ICT Training	9,120	9,120	9,120
9,948	Employee Assistance Programme	16,280	16,280	16,280
18,984	Management Development	22,000	22,000	22,000
0	Bright Ideas Scheme	500	500	500
0	Equality Issues (moved to Community Services)	0	0	0
585	Compensation for Loss of Office	580	580	580
11,600	East of England Local Government Association	11,900	8,700	8,920
0	Employers Organisation/IDEA	0	0	0
115,598	Employee Related Insurance	114,940	109,170	110,160
Supplies and Services				
5,973	Security Services	0	6,080	0
14,581	Health and Safety at Work Legislation	21,650	21,330	21,650
356	Other	3,350	3,350	3,350
Central, Departmental and Support Services				
0	Chief Officers	0	0	0
28,491	Corporate Services	22,520	19,860	18,310
0	Community & Customer Services	0	2,160	2,270
0	Planning	0	0	0
0	New Communities	0	0	0
45,990	Health and Environmental Services	50,070	49,110	52,510
<u>280,944</u>	<b>TOTAL EXPENDITURE</b>	<u>305,040</u>	<u>300,370</u>	<u>352,620</u>
0	Other Recoverable Income	0	0	
(453)	Interest - Car Loans	(320)	(320)	(170)
<u>280,491</u>	<b>NET EXPENDITURE to be recharged to Departments</b>	<u>304,720</u>	<u>300,050</u>	<u>352,450</u>

<b>CENTRAL SUPPORT SERVICES</b>				
EXPENDITURE				
Employees				
25,163	Catering Staff	26,850	26,850	27,550
Supplies and Services				
45,698	Equipment and Materials	45,910	45,910	45,910
50	Clothing, Uniforms and Laundry	0	0	0
28,466	Printing, Stationery & General Office Expenses	29,500	29,500	29,500
Communications and Computing				
4,839	Postage	7,150	7,150	7,150
Miscellaneous				
2,960	Insurance	3,030	990	1,020
Central, Departmental and Support Services				
3,867	Chief Officers	4,300	4,140	2,260
108,490	Community and Customer Services	112,000	104,350	107,660
72,524	Corporate Services	85,500	92,890	93,330
12,864	Planning	6,050	13,930	10,810
36,526	Affordable Homes	35,050	38,500	53,220
11,194	Health and Environmental Services	11,510	11,410	12,540
0	Income	(1,130)	(1,130)	(1,130)
<u>352,641</u>	<b>NET EXPENDITURE to be recharged to Departments</b>	<u>365,720</u>	<u>374,490</u>	<u>389,820</u>

Actual 2009/2010 £	<b>SUMMARY OF RECHARGES TO SERVICES</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	Portfolios - General Fund			
4,360,977	Finance and Staffing	4,571,370	4,391,220	4,225,780
2,336,986	Environmental Services	2,389,610	2,265,050	2,509,840
1,543,055	Housing - General Fund	1,425,810	1,435,710	1,433,840
3,501,200	Planning	3,239,520	3,294,740	3,044,640
2,264,886	New Communities	1,923,680	1,988,170	2,058,080
233,777	Policy and Performance	253,950	279,770	292,450
148,845	Northstowe	151,290	158,640	155,810
312,149	Leader	317,110	313,640	297,840
<u>14,701,875</u>	Total Recharges to Portfolios (General Fund)	<u>14,272,340</u>	<u>14,126,940</u>	<u>14,018,280</u>
3,051,015	Housing Revenue Account/Housing Futures	3,042,260	3,061,140	2,959,950
249,897	Capital	105,170	119,550	84,780
<u>18,002,787</u>	Total Recharges to Services	<u>17,419,770</u>	<u>17,307,630</u>	<u>17,063,010</u>
	<b>UNALLOCATED COSTS</b> <b>(rechargeable costs not allocated to services at this stage)</b>			
	Unspecified unallocated costs			
0	Reduction for vacancies	(250,000)	0	(250,000)
0	Other unallocated reductions/expenditure	0	0	0
<u>0</u>		<u>(250,000)</u>	<u>0</u>	<u>(250,000)</u>
	Analysis of Unallocated costs			
0	General Fund	(200,000)	0	(200,000)
0	Housing Revenue Account/Capital	(50,000)	0	(50,000)
<u>0</u>		<u>(250,000)</u>	<u>0</u>	<u>(250,000)</u>
	<b>TOTAL NET RECHARGEABLE COSTS</b>			
18,002,787	Total Recharges to Services	17,419,770	17,307,630	17,063,010
0	Unallocated costs	(250,000)	0	(250,000)
<u>18,002,787</u>	Total Net Rechargeable Costs	<u>17,169,770</u>	<u>17,307,630</u>	<u>16,813,010</u>

Actual 2009/2010 £	<b>DETAILED RECHARGES TO SERVICES</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
1,238,743	<b>Finance and Staffing Portfolio</b>			
886,090	Council Tax and Housing Benefit	1,210,640	1,130,760	1,138,660
232,445	Corporate Management	1,003,140	983,060	875,920
31,236	Land Charges	273,500	243,900	238,080
225,361	Treasury Management	29,970	35,470	35,910
840,065	Cost of NNDR Collection	263,540	233,330	236,700
63,787	Cost of Council Tax Collection	873,950	818,820	790,500
86,308	Elections	66,490	67,650	60,880
756,942	Register of Electors	94,890	102,430	88,990
	Democratic Representation (inc.Admin.Buildings)	755,250	775,800	760,140
	<b>Environmental Services Portfolio</b>			
64,818	Awarded Water Courses	66,320	63,030	68,110
472,094	Environmental Health General	447,600	420,020	453,560
2,523	Footway Lighting	2,580	2,800	2,690
210,545	Food Safety	218,720	220,380	223,810
91,700	Pest Control	99,770	87,710	100,100
289,168	Waste Management, Street Cleansing, etc	300,470	293,310	314,640
279,061	Refuse Collection Service	304,750	286,630	385,940
168,180	Street Cleansing Service	181,020	160,730	190,480
302,471	Environmental Protection	309,340	306,330	312,910
45,398	Emergency Planning	34,550	30,310	37,370
32,262	Action on Dogs	33,360	21,970	26,450
153,169	Licences Act 2003 and Gambling Act 2005	157,290	145,750	153,390
99,328	Taxi Licensing	104,130	100,640	104,590
64,810	Miscellaneous Environmental Health Services	67,230	64,030	67,720
61,459	Illegal Encampments	62,480	61,410	68,080
	<b>Housing Portfolio</b>			
	<b>Housing General Fund</b>			
140,490	Housing Associations	72,240	69,820	65,910
185,997	Homelessness	182,700	178,980	187,890
216,697	Housing Advisory Service	175,890	217,740	194,850
145,605	General Fund Housing Strategy (inc.Needs Survey)	138,410	86,690	105,970
141,094	Floating Support	143,950	138,990	137,070
162,859	Choice Based Letting	160,420	177,990	182,040
116,856	Equality and Diversity	90,660	90,040	95,020
67,620	Travellers Caravan Sites	69,090	80,390	87,570
45,663	Improvement Grants	45,420	52,390	54,250
212,030	Home Improvement Agency	223,380	213,670	216,060
108,144	Other General Fund Housing Services	123,650	129,010	107,210
	<b>Housing Revenue Account/Housing Futures</b>			
809,910	Repairs and Maintenance	947,590	864,500	751,080
1,175,956	Administrative Expenses	1,158,070	1,260,960	1,269,620
512,936	Specialised Support Services	533,010	531,680	550,000
411,297	Direct Labour Organisation	403,590	404,000	389,250
140,916	Housing Futures (partly General Fund)	0	0	0
	<b>Planning Services Portfolio</b>			
2,581,742	Development Control	2,342,530	2,348,860	2,192,480
511,925	Building Control Service	533,490	522,720	460,480
41,202	Economic Development	34,990	48,160	56,820
27,861	Concessionary Fares	28,830	24,100	0
190,787	Conservation	166,550	198,600	188,520
133,362	Travellers Issues (All Sites)	120,650	135,960	132,860
14,321	Other Planning Portfolio Services	12,480	16,340	13,480
	<b>New Communities Portfolio</b>			
148,188	Community Development	93,800	74,880	77,590
64,807	Sports Development	41,280	62,240	65,250
65,342	Arts	41,670	49,740	54,390
95,484	Sustainability	87,810	77,930	75,810
1,346,170	Growth Agenda/New Communities	1,176,730	1,178,180	1,239,580
544,895	Planning Policy	482,390	545,200	545,460
	<b>Policy and Performance</b>			
183,300	Policy & Performance	203,260	214,910	223,550
50,477	Street Naming and Numbering	50,690	64,860	68,900
	<b>Northstowe Portfolio</b>			
148,845	Communications	151,290	158,640	155,810
	<b>Leader's Portfolio</b>			
162,009	Community Safety (inc. Crime and Disorder P'ship)	162,610	154,080	145,490
13,348	Voluntary Sector Grants	13,140	20,860	21,740
136,792	Community Strategy	141,360	138,700	130,610
249,897	<b>Capital</b>	105,170	119,550	84,780
<b>18,002,787</b>	<b>TOTAL RECHARGES TO SERVICES</b>	<b>17,419,770</b>	<b>17,307,630</b>	<b>17,063,010</b>



## Cost Centre Managers for Portfolio Staffing Costs and Central Accounts

### Cost Centre Manager

#### Finance and Staffing Portfolio Staffing Costs

<b>Chief Officers and Housing Futures</b>		
T10	Chief Executive and PA	J Hunter
T26	Executive Director (Corporate Services)	A Colyer
T30	Executive Director (Operational Services)	S Hampson
<b>Community and Customer Services</b>		
T06	Community and Customer Services Corporate Manager	P Howes
T93	Electoral Registration	P Howes
<b>Corporate Services</b>		
T04	Democratic Services	F McMillan
T11	Accountancy	R A Burns
T12	Human Resources and Payroll	S Gardner-Craig
T13	Cashiers and Debtors	P Bird
T14	Internal Audit	A Colyer
T15	Council Tax and Non Domestic Rates	P Bird
T17	Benefits	D Graham
T19	Finance Project Team	J Garnham
T20	Printing	S Rayment
T91	Legal	F McMillan
T92	Land Charges	F McMillan
<b>Affordable Homes</b>		
T31	Facilities Management	G Middleton

#### Environmental Services Portfolio Staffing Costs

<b>Health and Environmental Services</b>		
T03	Environmental Health	P Quigley

#### Housing Portfolio Staffing Costs

<b>Chief Officers and Housing Futures</b>		
T41	Housing Futures	n/a
<b>Corporate Services</b>		
T16	Rent Collecting and Accounting (HRA)	P Bird
<b>Affordable Homes</b>		
<b>General Fund</b>		
T32	Regional Homelink Service	S Carter/H Wood
T34	Affordable Housing	S Newstead
T36	Management of Travellers Sites	A Goddard
T43	Housing Strategic Services	S Newstead
T47	Housing Aid/Homelessness	S Carter/H Wood
T49	Home Improvement Agency	M.Nudds
<b>HRA</b>		
T42	Sheltered Housing	T Cassidy
T51	DLO	A Clarke
T52	Housing Management Services	A Goddard
T53	Affordable Homes Corporate Manager	S Hills
T54	Property Services	A Goddard

**Cost Centre  
Manager**

**Planning Portfolio Staffing Costs**

<b>Planning Services</b>		
T70	Planning	G Jones
T72	Development Control	N Blazeby
T76	Conservation	D Bevan
T77	Administration/Registration	C Morton
T78	Land Charges (Planning)	G Jones
T79	Building Control	A Beyer

**New Communities Portfolio Staffing Costs**

<b>Chief Officers and Housing Futures</b>		
T80	Joint Planning Director (Growth Areas)	P Studdert
<b>New Communities</b>		
T57	Community Infrastructure Services	R Hales
T58	New Communities Corporate Manager	J Mills
T81	Major Developments	J Green
T82	Joint Urban Design	I Howes
T97	Corporate Growth Areas	R Hales
<b>Planning Services</b>		
T73	Planning Policy	K Miles

**Policy and Performance Portfolio Staffing Costs**

<b>Corporate Services</b>		
T25	Information and Communications Technology	S Rayment
T75	Street Naming and Numbering	S Rayment
<b>Community and Customer Services</b>		
T07	Cambourne Reception	R May
T24	Contact Centre	R May
T96	Policy and Performance	R May

**Northstowe Portfolio Staffing Costs**

<b>Community and Customer Services</b>		
T94	Communications	E Lowther

**Leader's Portfolio Staffing Costs**

<b>Community and Customer Services</b>		
T39	Partnerships/Community Safety	G Barron
T55	Partnership Officers	G Barron

**Central Accounts (Finance and Staffing Portfolio)**

Cambourne Offices	G Middleton
Waterbeach Offices	S Harwood-Clark
Central Expenses	
Training, Employee Assistance and Bright Ideas	S Gardner-Craig
Health and Safety	L Green
Security Services	P Bird
Remainder	R A Burns
Central Support Services	
Printing, Stationery, etc	S Rayment
Photocopiers	S Rayment
Catering	G Middleton
Insurance	R A Burns
Postages	P Bird

**REVISED ESTIMATE 2010/2011 - COST CENTRE SUMMARY**

	Chief Officers & Housing Services £	Community & Customer Services £	Corporate Services £	New Communities £	Planning Services £	Affordable Homes £	Health & Environmental Services £	SUB TOTAL £	S.Cambs Hall to Dem Rep £	Other Unallocated Reductions £	TOTAL £
<b>EXPENDITURE</b>											
Directly incurred by Departments	711,450	1,460,080	5,203,130	1,121,420	2,696,030	2,906,170	1,958,990	16,057,270	0	0	16,057,270
Overheads as set out on pages B11 to B12											
Waterbeach Depot	0	0	0	0	0	29,380	98,380	127,760	0	0	127,760
Cambourne Offices	21,800	52,550	296,090	52,550	170,470	156,380	96,130	845,970	125,450	0	971,420
Central Expenses	5,730	17,260	97,510	19,570	57,410	62,740	39,830	300,050	0	0	300,050
Central Support	7,510	22,630	127,830	25,660	75,260	73,400	42,200	374,490	0	0	374,490
Intercharging between Departments for the activities specified below	(13,490)	(104,470)	(1,311,130)	141,130	411,300	552,030	324,630	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>733,000</b>	<b>1,448,050</b>	<b>4,413,430</b>	<b>1,360,330</b>	<b>3,410,470</b>	<b>3,780,100</b>	<b>2,560,160</b>	<b>17,705,540</b>	<b>125,450</b>	<b>0</b>	<b>17,830,990</b>
<b>INCOME</b>											
Recharges to:											
Waterbeach Depot	0	0	(710)	0	0	0	(16,230)	(16,940)	0	0	(16,940)
Cambourne Offices	0	0	(12,670)	(3,160)	(1,680)	(152,090)	(470)	(170,070)	0	0	(170,070)
Central Expenses	0	(2,160)	(19,860)	0	0	0	(49,110)	(71,130)	0	0	(71,130)
Central Support	(4,140)	(104,350)	(92,890)	0	(13,930)	(38,500)	(11,410)	(265,220)	0	0	(265,220)
<b>TOTAL INCOME</b>	<b>(4,140)</b>	<b>(106,510)</b>	<b>(126,130)</b>	<b>(3,160)</b>	<b>(15,610)</b>	<b>(190,590)</b>	<b>(77,220)</b>	<b>(523,360)</b>	<b>0</b>	<b>0</b>	<b>(523,360)</b>
<b>UNALLOCATED COSTS: General Fund</b>	0	0	0	0	0	0	0	0	0	0	0
<b>HRA/Capital</b>	0	0	0	0	0	0	0	0	0	0	0
<b>NET RECHARGES TO SERVICES</b>	<b>728,860</b>	<b>1,341,540</b>	<b>4,287,300</b>	<b>1,357,170</b>	<b>3,394,860</b>	<b>3,589,510</b>	<b>2,482,940</b>	<b>17,182,180</b>	<b>125,450</b>	<b>0</b>	<b>17,307,630</b>

\*Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

**ORIGINAL ESTIMATE 2011/2012 - COST CENTRE SUMMARY**

	Chief Officers & Housing Services £	Community & Customer Services £	Corporate Services £	New Communities £	Planning Services £	Affordable Homes £	Health & Environmental Services £	SUB TOTAL £	S.Cambs Hall to Dem Rep £	Other Unallocated Reductions £	TOTAL £
<b><u>EXPENDITURE</u></b>											
Directly incurred by Departments	520,270	1,453,390	5,056,600	1,127,220	2,565,720	2,767,090	2,104,020	15,594,310	0	(250,000)	15,344,310
Overheads as set out on pages B11 to B12											
Waterbeach Depot	0	0	0	0	0	21,930	177,480	199,410	0	0	199,410
Cambourne Offices	21,270	55,000	320,130	60,640	164,970	189,000	105,760	916,770	135,950	0	1,052,720
Central Expenses	5,680	19,690	115,140	23,010	64,780	75,400	48,750	352,450	0	0	352,450
Central Support	6,600	22,890	133,850	26,750	75,300	78,320	46,110	389,820	0	0	389,820
Intercharging between Departments for the activities specified below	(19,210)	(111,240)	(1,271,210)	137,870	382,040	554,790	326,960	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>534,610</b>	<b>1,439,730</b>	<b>4,354,510</b>	<b>1,375,490</b>	<b>3,252,810</b>	<b>3,686,530</b>	<b>2,809,080</b>	<b>17,452,760</b>	<b>135,950</b>	<b>(250,000)</b>	<b>17,338,710</b>
<b><u>INCOME</u></b>											
Recharges to:											
Waterbeach Depot	0	0	(720)	0	0	0	(16,520)	(17,240)	0	0	(17,240)
Cambourne Offices	0	0	(13,280)	(3,190)	0	(138,270)	(810)	(155,550)	0	0	(155,550)
Central Expenses	0	(2,270)	(18,310)	0	0	0	(52,510)	(73,090)	0	0	(73,090)
Central Support	(2,260)	(107,660)	(93,330)	0	(10,810)	(53,220)	(12,540)	(279,820)	0	0	(279,820)
<b>TOTAL INCOME</b>	<b>(2,260)</b>	<b>(109,930)</b>	<b>(125,640)</b>	<b>(3,190)</b>	<b>(10,810)</b>	<b>(191,490)</b>	<b>(82,380)</b>	<b>(525,700)</b>	<b>0</b>	<b>0</b>	<b>(525,700)</b>
<b>UNALLOCATED COSTS: General Fund</b>	0	0	0	0	0	0	0	0	0	200,000	200,000
<b>HRA/Capital</b>	0	0	0	0	0	0	0	0	0	50,000	50,000
<b>NET RECHARGES TO SERVICES</b>	<b>532,350</b>	<b>1,329,800</b>	<b>4,228,870</b>	<b>1,372,300</b>	<b>3,242,000</b>	<b>3,495,040</b>	<b>2,726,700</b>	<b>16,927,060</b>	<b>135,950</b>	<b>0</b>	<b>17,063,010</b>

\*Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

Actual 2009/2010 £	<b>FINANCE &amp; STAFFING PORTFOLIO</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>NET EXPENDITURE SUMMARY</b>			
177,711	Council Tax Benefit from Holding Account	179,330	167,040	218,530
152,536	Rent Allowances from Holding Account	275,050	149,820	190,490
80,252	Rent Rebates (Council Dwellings) from Holding Account	77,690	26,090	37,740
1,014,279	Corporate Management	944,640	1,049,680	830,400
(31,150)	Land Charges	10,350	(9,290)	(22,030)
20,135	Treasury Management	19,850	21,900	22,510
(7,002)	Cost of NNDR Collection	33,780	(60,670)	9,000
127,944	Discretionary NNDR Relief	114,000	101,100	105,000
724,325	Cost of Council Tax Collection	781,850	732,930	702,700
1,250	Miscellaneous	20	880	880
19,063	Elections	144,950	92,850	137,840
129,732	Register of Electors	141,720	149,260	136,990
1,130,593	Democratic Representation (Excluding Training)	1,150,750	1,171,720	1,156,020
<u>3,539,668</u>	NET EXPENDITURE carried to General Fund Summary	<u>3,873,980</u>	<u>3,593,310</u>	<u>3,526,070</u>
	Analysis of Total Net Expenditure			
(152,119)	Net Direct Costs	(49,180)	(99,700)	(78,490)
200	Capital charges	0	0	0
(518,512)	Recharges to Housing Revenue Account	(457,810)	(509,800)	(431,780)
(220,660)	Recharge to Collection Fund	(220,660)	(220,140)	(220,600)
4,400,989	Recharges from Staffing and Overheads Accounts	4,571,370	4,391,220	4,225,780
29,770	Recharge from Communications	30,260	31,730	31,160
<u>3,539,668</u>		<u>3,873,980</u>	<u>3,593,310</u>	<u>3,526,070</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>BENEFITS HOLDING ACCOUNT</b>				
<b>ADMINISTRATIVE EXPENDITURE</b>				
	Supplies and Services			
4,690	Legal Fees	6,300	6,000	6,000
0	Additional expenditure funded by recession grant	113,180	44,000	53,910
1,365	Miscellaneous	2,200	1,100	1,100
	Central Departmental and Support Services			
2,842	Chief Officers and Housing Futures	3,320	3,330	3,510
47,907	Community and Customer Services	49,000	35,820	35,790
1,187,994	Corporate Services	1,158,320	1,091,610	1,099,360
<u>1,244,798</u>	<b>TOTAL ADMINISTRATIVE EXPENSES</b>	<u>1,332,320</u>	<u>1,181,860</u>	<u>1,199,670</u>
(598,920)	Government Grant Base Allocation	(568,970)	(568,970)	(535,770)
(85,020)	Government Grant re Economic Recession	(113,180)	(113,180)	(53,910)
(4,004)	Other Government Grant	0	0	0
(2,932)	Magistrates Court Income	(2,500)	(3,860)	(2,500)
<u>553,922</u>	<b>NET ADMINISTRATIVE EXPENSES</b>	<u>647,670</u>	<u>495,850</u>	<u>607,490</u>
<b>TRANSFER PAYMENTS</b>				
	Rent Rebates -			
10,010,410	National Scheme - Council Dwellings	10,229,400	10,466,730	11,204,150
1,369	Bed & Breakfast	0	2,960	5,000
15,680	Local (War Widows)	17,100	18,710	20,040
	Council Tax Benefit			
5,590,022	National	6,500,900	6,030,000	6,331,500
10,332	Local (War Widows)	10,700	8,180	8,180
	Rent Allowances			
11,174,306	National	11,356,200	12,639,360	13,697,820
9,770	Local (War Widows)	10,600	960	1,000
<u>26,811,889</u>	<b>TOTAL TRANSFER PAYMENTS</b>	<u>28,124,900</u>	<u>29,166,900</u>	<u>31,267,690</u>
(26,954,889)	Government Grant	(28,240,500)	(29,318,600)	(31,425,470)
<u>(143,000)</u>	<b>NET TRANSFER PAYMENTS</b>	<u>(115,600)</u>	<u>(151,700)</u>	<u>(157,780)</u>
	<b>NET ADMIN. &amp; TRANSFER PAYMENTS borne by General Fund</b>			
410,922	Recharge to Other Revenue Accounts	532,070	344,150	449,710
(177,711)	Council Tax Benefits (to Portfolio Summary)	(179,330)	(167,040)	(218,530)
(152,536)	Rent Allowances (To Portfolio Summary)	(275,050)	(149,820)	(190,490)
	Rent Rebates			
(80,252)	Council Dwellings (To Portfolio Summary)	(77,690)	(26,090)	(37,740)
(423)	Homelessness - Bed & Breakfast	0	(1,200)	(2,950)
<u>0</u>	<b>NET ADMIN. &amp; TRANSFER PAYMENTS</b>	<u>0</u>	<u>0</u>	<u>0</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>CORPORATE MANAGEMENT</b>				
<b>EXPENDITURE</b>				
<b>Employees</b>				
111,057	Pension Costs	113,880	110,730	113,500
20,590	Cost of Early Retirement	0	175,080	0
156,668	Provision	0	0	0
<b>Supplies &amp; Services</b>				
149,419	External Audit	118,810	110,880	114,000
44,816	Grant Claims	41,800	36,500	37,500
9,152	Inspection Fees	8,320	21,490	0
<b>Bank Charges</b>				
6,227	HSBC	6,750	6,500	6,750
1,194	Giro	1,250	1,250	1,250
446	Advertising	690	580	690
663	Other	0	2,000	1,000
13,486	Subscription to Local Government Association	13,490	12,850	13,490
745	Subscription to Other organisations	800	760	800
<b>Central Departmental and Support Services</b>				
298,310	Chief Officers and Housing Futures	331,700	442,550	328,470
139,624	Community and Customer Services	116,360	83,540	88,490
351,286	Corporate Services	354,110	349,380	340,450
27,527	New Communities	24,100	22,460	28,880
45,689	Planning Services	39,090	39,240	39,280
7,938	Affordable Homes	8,260	6,870	5,940
55,728	Health and Environmental Services	129,520	39,020	44,410
<u>1,440,565</u>	<b>TOTAL EXPENDITURE</b>	<u>1,308,930</u>	<u>1,461,680</u>	<u>1,164,900</u>
(426,286)	less recharge to Housing Revenue Account	(364,290)	(412,000)	(334,500)
<u>1,014,279</u>	<b>NET EXPENDITURE carried to</b>	<u>944,640</u>	<u>1,049,680</u>	<u>830,400</u>
	Portfolio Summary			

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>LAND CHARGES</b>				
EXPENDITURE				
	Supplies and Services			
	Miscellaneous Expenses			
3,594	Insurance	3,850	4,060	3,890
47,177	County Council Search Fees	49,000	47,750	50,000
	Central, Departmental and Support Services			
2,490	Chief Officers and Housing Futures	3,310	3,320	3,510
176,255	Corporate Services	218,820	197,210	198,750
47,783	Planning Services	45,410	37,220	29,590
5,917	Health & Environmental Services	5,960	6,150	6,230
<u>283,216</u>	<b>TOTAL EXPENDITURE</b>	<u>326,350</u>	<u>295,710</u>	<u>291,970</u>
	INCOME			
(314,366)	Fees	(316,000)	(305,000)	(314,000)
<u>(31,150)</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>10,350</u>	<u>(9,290)</u>	<u>(22,030)</u>
<b>TREASURY MANAGEMENT</b>				
EXPENDITURE				
	Supplies and Services			
590	Benchmarking	540	600	620
3,555	Bank Charges	4,400	3,750	4,400
	Central Departmental and Support Services			
2,490	Chief Officers and Housing Futures	3,310	3,320	3,510
28,746	Corporate Services	26,660	32,150	32,400
(15,246)	Less recharge to Housing Revenue Account	(15,060)	(17,920)	(18,420)
<u>20,135</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>19,850</u>	<u>21,900</u>	<u>22,510</u>
<b>COST OF COLLECTING NATIONAL NON DOMESTIC RATE</b>				
EXPENDITURE				
	Supplies and Services			
759	Bank Charges - Direct	800	800	800
192	Debit card fees	220	220	220
1,806	Legal	3,000	2,500	3,580
0	Bailiffs	580	0	0
8,050	Business Rates Deferral Scheme	0	0	0
	Small Business Rate Relief Scheme	0	6,500	0
2,715	Miscellaneous	800	800	800
	Central, Departmental and Support Services			
2,841	Chief Officers and Housing Futures	3,310	3,330	3,510
8,570	Community and Customer Services	8,520	7,890	7,920
213,950	Corporate Services	251,710	222,110	225,270
<u>238,883</u>	<b>TOTAL EXPENDITURE</b>	<u>268,940</u>	<u>244,150</u>	<u>242,100</u>
	INCOME			
(15,902)	Government Grants	0	(9,180)	0
(9,323)	Other Recoverable Charges	(14,500)	(12,000)	(12,500)
(220,660)	Recharge to Collection Fund	(220,660)	(220,140)	(220,600)
0	Return of Provision for costs	0	(63,500)	0
<u>(7,002)</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>33,780</u>	<u>(60,670)</u>	<u>9,000</u>
<u>127,944</u>	<b>PART OF DISCRETIONARY NON-DOMESTIC RATE RELIEF carried to Portfolio Summary</b>	<u>114,000</u>	<u>101,100</u>	<u>105,000</u>



Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>COST OF COUNCIL TAX COLLECTION</b>				
<b>EXPENDITURE</b>				
	Supplies & Services			
38,334	Bank Charges - Direct	41,500	38,500	40,000
9,356	Debit card fees	8,200	10,000	10,250
13,321	Legal and Bailiffs Fees	18,700	15,200	18,700
	Expenses			
2,081	Advertising	2,000	2,200	2,250
1,974	Other	4,000	1,000	2,500
	Central Departmental and Support Services			
2,841	Chief Officers and Housing Futures	3,310	3,330	3,510
118,715	Community and Customer Services	118,330	109,320	109,330
717,441	Corporate Services	751,290	705,000	676,450
1,068	Planning Services	1,020	1,170	1,210
	Capital Financing Costs			
200	Capital Charges	0	0	0
<u>905,331</u>	<b>TOTAL EXPENDITURE</b>	<u>948,350</u>	<u>885,720</u>	<u>864,200</u>
<b>INCOME</b>				
(5,118)	Government Grants	0	0	0
(171,260)	Court Costs	(165,000)	(150,000)	(160,000)
(4,628)	Other Recoverable Charges	(1,500)	(2,790)	(1,500)
<u>724,325</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>781,850</u>	<u>732,930</u>	<u>702,700</u>
<b>MISCELLANEOUS</b>				
<b>EXPENDITURE</b>				
	Supplies and Services			
	Miscellaneous			
1,430	Asset revaluation	0	860	860
0	Other	200	200	200
<u>1,430</u>	<b>TOTAL EXPENDITURE</b>	<u>200</u>	<u>1,060</u>	<u>1,060</u>
<b>INCOME</b>				
(180)	Other	(180)	(180)	(180)
<u>1,250</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>20</u>	<u>880</u>	<u>880</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>ELECTIONS</b>				
EXPENDITURE				
	Premises Related Expenses			
827	Rents	9,560	5,510	8,250
	Supplies and Services			
0	Materials	500	0	500
6,784	Printing, Stationery and General Office Expenses	12,520	9,620	9,640
3,548	Services Presiding Officer, Poll Clerks and Other Staff Fees	42,520	43,290	42,480
3,154	Communications and Computing Postages / Delivery of Poll Cards	15,870	21,550	17,920
332	Insurance	340	0	0
0	Other	1,000	3,140	1,920
	Central, Departmental and Support Services			
61,733	Community & Customer Services	64,580	65,410	58,560
2,054	Corporate Services	1,910	2,240	2,320
<u>78,432</u>	<b>TOTAL EXPENDITURE</b>	<u>148,800</u>	<u>150,760</u>	<u>141,590</u>
INCOME				
(59,369)	Recoverable Costs	(3,850)	(57,910)	(3,750)
<u>19,063</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>144,950</u>	<u>92,850</u>	<u>137,840</u>
<b>REGISTER OF ELECTORS</b>				
EXPENDITURE				
	Supplies and Services			
	Printing, Stationery and General			
8,786	Office Expenses	9,000	9,000	9,000
37,850	Delivery and Return of Forms	39,930	39,930	41,150
	Miscellaneous Expenses			
245	Advertising	0	0	0
	Central, Departmental and Support Services			
3,936	Chief Officers & Housing Futures	4,310	3,560	0
61,838	Community & Customer Services	67,120	79,750	69,620
20,534	Corporate Services	23,460	19,120	19,370
<u>133,189</u>	<b>TOTAL EXPENDITURE</b>	<u>143,820</u>	<u>151,360</u>	<u>139,140</u>
INCOME				
(1,866)	Sale of Registers	(2,100)	(2,100)	(2,150)
(1,591)	Government Contribution	0	0	0
<u>129,732</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>141,720</u>	<u>149,260</u>	<u>136,990</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>DEMOCRATIC REPRESENTATION (exc. Training)</b>				
<b>EXPENDITURE</b>				
	Supplies and Services			
0	Furniture and Equipment	200	200	200
	Printing, Stationery and General			
355	Office Expenses	900	900	900
	Communications and Computing			
1,567	Postage	2,000	3,230	3,230
7,650	Computer Equipment, Software and Services	7,750	7,750	7,850
	Expenses			
4,574	Computers for Members	8,400	8,400	8,400
3,435	Seminars & Courses	5,080	5,080	5,080
70	Member Mentoring/Leadership Academy	0	0	0
375,050	Members Allowances	374,000	374,000	374,000
	Members Travelling, Subsistence			
19,471	and Refreshments	25,000	25,000	25,000
2,900	Civic Expenditure Allowance	2,900	2,900	2,900
	Miscellaneous Expenses			
3,811	Standards Budget	15,040	15,040	15,040
2,663	Scrutiny Committee	5,000	5,000	5,000
1,125	Insurance	1,120	180	190
1,699	Other	1,540	1,540	1,540
29,770	Central Support Services - Library/Information	30,260	31,730	31,160
	Central, Departmental and Support Services			
98,522	Chief Officers & Housing Futures	105,950	130,980	100,040
36,526	Community & Customer Services	35,510	38,120	39,530
374,643	Corporate Services	372,230	372,790	371,970
59,168	Planning Services	55,280	51,110	51,520
2,268	Affordable Homes	2,360	2,290	2,380
56,872	Health & Environmental Services	58,200	55,060	58,750
128,943	Administrative Buildings	125,720	125,450	135,950
<u>1,211,082</u>	<b>TOTAL EXPENDITURE</b>	<u>1,234,440</u>	<u>1,256,750</u>	<u>1,240,630</u>
	<b>INCOME</b>			
(74)	Sale of Minutes	(150)	(70)	(70)
0	Other	0	0	(600)
(76,980)	Recharge to Housing Revenue Account	(78,460)	(79,880)	(78,860)
(3,435)	Recharge to Environmental Services (Training)	(5,080)	(5,080)	(5,080)
<u>1,130,593</u>	<b>NET EXPENDITURE carried to</b>	<u>1,150,750</u>	<u>1,171,720</u>	<u>1,156,020</u>
	Portfolio Summary			

**Cost Centre Managers for Finance & Staffing Portfolio**

**Cost Centre  
Manager**

**Holding Accounts and Services**

Council Tax Benefit	D Graham
Rent Allowances and Rent Rebates	D Graham
Corporate Management	
Unfunded Superannuation	R A Burns
Consultants	J Hunter
Remainder	R A Burns
Land Charges	F McMillan
Treasury Management	R A Burns
Cost of Non Domestic Rates Collection	P Bird
Discretionary Non Domestic Rate Relief	P Bird
Cost of Council Tax Collection	P Bird
Miscellaneous	R A Burns
Elections	P Howes
Register of Electors	P Howes
Democratic Representation (Excluding Training)	F McMillan

Actual 2009/2010 £	<b>ENVIRONMENTAL SERVICES PORTFOLIO</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>NET EXPENDITURE SUMMARY</b>			
198,883	Awarded Watercourses	238,360	244,270	253,180
460,993	Environmental Health General	412,450	418,150	513,410
17,523	Footway Lighting	5,850	6,070	5,960
211,591	Food Safety	216,630	216,220	219,970
58,120	Pest Control	57,830	45,770	56,560
331,540	Waste Management, Street Cleansing and Envirocrime Enforcement Strategy	333,710	322,160	372,950
2,450,609	Refuse Collection Service	2,517,110	2,507,290	2,628,320
1,076,862	Dry Recycling Collection Service	927,730	699,150	439,730
(25,780)	Recycling Banks	(27,540)	900	(24,850)
758,657	Street Cleansing Service	794,380	768,360	806,120
335,597	Environmental Protection	335,820	343,350	337,840
72,888	Emergency Planning	67,430	61,980	50,390
36,867	Action on Dogs	37,250	29,770	33,800
59,525	Licensing Act 2003 and Gambling Act 2005	68,340	49,270	62,520
13,645	Taxi Licensing	11,050	7,380	9,530
95,159	Miscellaneous Environmental Health Services	99,260	82,280	99,490
61,459	Illegal Encampments	62,480	61,410	68,080
<u>6,214,138</u>	<b>TOTAL NET EXPENDITURE (excluding members training)</b>	<u>6,158,140</u>	<u>5,863,780</u>	<u>5,933,000</u>
3,435	Democratic Representation Training: Seminars & Courses	5,080	5,080	5,080
<u>6,217,573</u>	<b>TOTAL NET EXPENDITURE</b> (carried to General Fund Summary)	<u>6,163,220</u>	<u>5,868,860</u>	<u>5,938,080</u>
	<b>Analysis of Total Net Expenditure</b>			
3,578,422	Direct Costs	3,540,300	3,437,430	3,204,360
2,336,986	Recharges from Staffing and Overhead Accounts	2,389,610	2,265,050	2,509,840
5,915,408		5,929,910	5,702,480	5,714,200
	<b>Notional Charges</b>			
302,165	Capital Charges	233,310	166,380	223,880
<u>6,217,573</u>		<u>6,163,220</u>	<u>5,868,860</u>	<u>5,938,080</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>AWARDED WATERCOURSES</b>				
EXPENDITURE				
	Employees			
814	Gratuities	830	830	850
	Supplies and Services			
7,443	Consultants	0	15,000	0
	Agency & Contracted Services			
89,129	Internal Contractor Costs	136,890	119,880	138,690
	Central, Departmental and Support Services			
408	Chief Officers and Housing Futures	430	410	0
2,248	Community and Customer Services	2,320	2,000	1,980
2,732	Corporate Services	3,290	2,240	2,220
2,607	Planning Services	2,500	2,600	2,640
56,823	Health and Environmental Services	57,780	55,780	61,270
	Capital Financing Costs			
36,679	Capital Charges	34,320	45,530	45,530
<u>198,883</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>238,360</u>	<u>244,270</u>	<u>253,180</u>
<b>ENVIRONMENTAL HEALTH GENERAL</b>				
EXPENDITURE				
	Supplies and Services			
0	Consultancy	0	0	60,000
4,987	Legal Services	0	0	0
5,006	Miscellaneous Services	0	6,500	0
	Central, Departmental and Support Services			
2,346	Chief Officers and Housing Futures	2,470	5,510	4,960
15,564	Community & Customer Services	15,890	12,290	12,330
66,820	Corporate Services	59,250	51,880	52,390
57,572	New Communities	27,480	15,230	15,980
5,856	Planning Services	3,560	3,990	3,870
323,936	Health and Environmental Services	338,950	331,120	364,030
<u>482,087</u>	TOTAL EXPENDITURE	<u>447,600</u>	<u>426,520</u>	<u>513,560</u>
	INCOME			
0	Savings to be Identified	(35,000)	0	0
(21,094)	Other	(150)	(8,370)	(150)
<u>460,993</u>	NET EXPENDITURE carried to Portfolio Summary	<u>412,450</u>	<u>418,150</u>	<u>513,410</u>
<b>FOOTWAY LIGHTING</b>				
EXPENDITURE				
	Premises Related Expenses			
15,000	Repair and Maintenance	3,270	3,270	3,270
	Central, Departmental and Support Services			
2,523	Health and Environmental Services	2,580	2,800	2,690
<u>17,523</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>5,850</u>	<u>6,070</u>	<u>5,960</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>FOOD SAFETY</b>				
<b>EXPENDITURE</b>				
Supplies and Services				
488	Printing, Stationery and Office Expenses	0	0	0
54,246	Consultants	0	0	0
2,300	Computer Software	2,560	2,560	2,560
642	Miscellaneous Services	0	1,500	0
297	Food Hygiene Courses (net)	0	0	0
Central, Departmental and Support Services				
408	Chief Officers and Housing Futures	430	410	0
8,219	Community & Customer Services	8,380	7,440	7,410
4,436	Corporate Services	5,880	3,080	3,190
197,482	Health and Environmental Services	204,030	209,450	213,210
<u>268,518</u>	<b>TOTAL EXPENDITURE</b>	<u>221,280</u>	<u>224,440</u>	<u>226,370</u>
<b>INCOME</b>				
(2,295)	Food Export Certificates	(1,650)	(5,220)	(3,300)
0	Food Hygiene Courses (net)	(3,000)	(3,000)	(3,100)
(54,632)	Other	0	0	0
<u>211,591</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>216,630</u>	<u>216,220</u>	<u>219,970</u>
<b>PEST CONTROL</b>				
<b>EXPENDITURE</b>				
20,626	Transport Related Expenses	18,730	18,730	18,730
Supplies and Services				
92	Equipment	680	680	680
3,559	Poisons, Mixes etc...	5,050	5,050	5,050
12	Protective Clothing	0	0	0
Central, Departmental and Support Services				
4,726	Community & Customer Services	4,840	3,360	3,390
628	Corporate Services	2,230	660	960
86,346	Health and Environmental Services	92,700	83,690	95,750
<u>115,989</u>	<b>TOTAL EXPENDITURE</b>	<u>124,230</u>	<u>112,170</u>	<u>124,560</u>
<b>INCOME</b>				
(57,869)	Fees and Charges	(66,400)	(66,400)	(68,000)
<u>58,120</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>57,830</u>	<u>45,770</u>	<u>56,560</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>WASTE MANAGEMENT, STREET CLEANSING and ENVIROCRIME ENFORCEMENT STRATEGY</b>				
<b>EXPENDITURE</b>				
	Employees			
14,298	Gratuities	12,190	12,190	12,430
	Supplies and Services			
934	Equipment and Materials	6,350	6,350	6,500
3,980	Publicity Campaign	4,250	4,250	4,250
14,450	Consultants	0	540	25,000
	Other			
8,162	JMWMS Partnership Funding	11,670	11,670	11,370
105	Insurance	100	200	210
5,504	Miscellaneous	680	650	650
	Central, Departmental and Support Services			
4,285	Chief Officers and Housing Futures	4,510	4,350	3,300
10,817	Community & Customer Services	10,990	9,880	9,900
5,638	Corporate Services	8,510	4,210	4,480
2,871	Planning Services	2,780	2,930	3,000
265,557	Health and Environmental Services	273,680	271,940	293,960
<u>336,601</u>	<b>TOTAL EXPENDITURE</b>	<u>335,710</u>	<u>329,160</u>	<u>375,050</u>
	<b>INCOME (Net)</b>			
(5,061)	Enforcement Penalties	(2,000)	(3,000)	(2,100)
0	Other	0	(4,000)	0
<u>331,540</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>333,710</u>	<u>322,160</u>	<u>372,950</u>
 <b>REFUSE COLLECTION SERVICE</b>				
<b>EXPENDITURE</b>				
	Agency and Contracted Services			
2,617,589	Internal Contractor	2,750,600	2,727,400	2,787,720
	Capital Financing Costs			
37,166	Capital Charges	38,260	38,260	38,260
	Central, Departmental and Support Services			
2,346	Chief Officers and Housing Futures	2,470	2,380	1,650
12,132	Community & Customer Services	12,390	9,440	9,460
31,679	Corporate Services	29,660	25,340	25,720
232,904	Health and Environmental Services	260,230	249,470	349,110
<u>2,933,816</u>	<b>TOTAL EXPENDITURE</b>	<u>3,093,610</u>	<u>3,052,290</u>	<u>3,211,920</u>
	<b>INCOME (Net)</b>			
(483,207)	Net Income	(576,500)	(545,000)	(583,600)
<u>2,450,609</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>2,517,110</u>	<u>2,507,290</u>	<u>2,628,320</u>



Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>DRY RECYCLING COLLECTION SERVICE</b>				
EXPENDITURE				
16,994	Supplies and Services	0	0	0
	Agency and Contracted Services			
1,228,264	External Contractor	650,000	650,000	0
0	Internal Contractor	693,150	698,400	1,334,000
	Capital Financing Costs			
210,706	Capital Charges	134,480	58,250	123,730
<u>1,455,964</u>	<b>TOTAL EXPENDITURE</b>	<u>1,477,630</u>	<u>1,406,650</u>	<u>1,457,730</u>
INCOME				
(379,102)	Other Income	(549,900)	(707,500)	(1,018,000)
<u>1,076,862</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>927,730</u>	<u>699,150</u>	<u>439,730</u>
<b>Memorandum Note:</b>				
866,156	Direct Expenditure	793,250	640,900	316,000
210,706	Notional Expenditure	134,480	58,250	123,730
<b>RECYCLING BANKS</b>				
EXPENDITURE				
	Supplies and Services			
0	Paper Bins	18,730	18,730	0
	Agency and Contracted Services			
4,577	Paper Collection	2,880	3,800	0
11,760	Contractors (Glass & Cans)	12,920	12,420	0
	Capital Financing Costs			
348	Capital Charges	580	350	350
<u>16,685</u>	<b>TOTAL EXPENDITURE</b>	<u>35,110</u>	<u>35,300</u>	<u>350</u>
INCOME				
(42,465)	Recycling Credits	(60,650)	(34,400)	(7,000)
0	Sale of Materials	(2,000)	0	(18,200)
<u>(25,780)</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>(27,540)</u>	<u>900</u>	<u>(24,850)</u>
<b>STREET CLEANSING SERVICE</b>				
EXPENDITURE				
	Agency and Contracted Services			
625,512	Internal Contractor	641,910	604,650	620,940
	Capital Financing Costs			
15,326	Capital Charges	18,730	18,180	10,200
	Central, Departmental and Support Services			
1,530	Chief Officers and Housing Futures	1,620	1,570	1,650
7,687	Community & Customer Services	7,830	5,880	5,940
7,440	Corporate Services	8,730	5,760	5,670
151,523	Health and Environmental Services	162,840	147,520	177,220
<u>809,018</u>		<u>841,660</u>	<u>783,560</u>	<u>821,620</u>
INCOME (Net)				
(10,361)	Chargeable Income	(7,280)	(10,200)	(10,500)
(5,000)	Mechanical Sweeping Contribution	(5,000)	(5,000)	(5,000)
(35,000)	Government Grant - LPSA Grant	(35,000)	0	0
<u>758,657</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>794,380</u>	<u>768,360</u>	<u>806,120</u>
Actual		Estimate	Revised	Estimate

2009/2010 £		2010/2011 £	2010/2011 £	2011/2012 £
<b>ENVIRONMENTAL PROTECTION</b>				
<b>EXPENDITURE</b>				
	Supplies and Services			
832	Insurances	850	1,570	1,410
45,562	Monitoring : Air Quality and Noise Pollution	37,550	37,550	38,490
28,090	Contaminated Land	7,420	17,420	7,600
	Central, Departmental and Support Services			
1,938	Chief Officers and Housing Futures	2,040	1,970	1,650
11,661	Community & Customer Services	11,830	10,410	10,420
3,941	Corporate Services	7,030	2,320	2,400
2,594	Planning Services	2,500	2,700	2,710
282,337	Health and Environmental Services	285,940	288,930	295,730
	Capital Financing Costs			
1,940	Capital Charges	6,940	5,810	5,810
<u>378,895</u>	<b>TOTAL EXPENDITURE</b>	<u>362,100</u>	<u>368,680</u>	<u>366,220</u>
<b>INCOME</b>				
(22,017)	Government Grant	0	0	0
(3,000)	Contributions from Other Local Authorities	0	(3,000)	(3,000)
0	Other Recoverable Charges	(8,000)	(1,950)	(5,000)
(18,281)	Air Pollution Control Licences	(18,280)	(20,380)	(20,380)
<u>335,597</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>335,820</u>	<u>343,350</u>	<u>337,840</u>
<b>EMERGENCY PLANNING</b>				
	Premises Related Expenses			
1,456	Rent and Rates	1,470	1,570	1,610
	Supplies and Services			
1,631	Equipment and Furniture	5,220	5,220	5,220
576	Communications and Computing	750	650	750
	Other			
165	Miscellaneous Expenses	120	120	120
23,662	Contribution to the CCC Civil Protection Unit	25,320	24,110	5,320
	Central, Departmental and Support Services			
2,346	Chief Officers and Housing Futures	2,470	2,380	1,650
3,404	Corporate Services	0	0	2,230
384	Planning Services	390	400	410
2,451	Affordable Homes	4,180	2,850	3,590
36,813	Health and Environmental Services	27,510	24,680	29,490
<u>72,888</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>67,430</u>	<u>61,980</u>	<u>50,390</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>ACTION ON DOGS</b>				
EXPENDITURE				
620	Transport Related Expenses	0	0	0
	Supplies and services			
547	Equipment & Materials	350	350	350
4,820	Other - Kennelling	5,000	8,500	8,500
	Central Department & Support Services			
1,194	Community & Customer Services	1,200	1,170	1,150
305	Corporate Services	780	320	320
30,763	Health and Environmental Services	31,380	20,480	24,980
<u>38,249</u>	<b>TOTAL EXPENDITURE</b>	<u>38,710</u>	<u>30,820</u>	<u>35,300</u>
INCOME				
(1,382)	Charges For Services	(1,460)	(1,050)	(1,500)
<u>36,867</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>37,250</u>	<u>29,770</u>	<u>33,800</u>

**LICENCES UNDER THE LICENSING ACT 2003  
and GAMBLING ACT 2005**

EXPENDITURE				
Supplies and Services				
1,460	Printing, Stationery and Office Expenses	3,160	0	1,000
5,581	Communications and Computing	5,750	6,140	7,890
0	Member Training	1,700	380	1,700
832	Advertising	0	0	800
0	Promotional Campaign	1,100	0	500
0	Miscellaneous	340	100	340
Central, Departmental and Support Services				
1,938	Chief Officers and Housing Futures	430	410	0
5,479	Community & Customer Services	5,560	4,520	4,470
14,953	Corporate Services	15,260	7,590	8,600
130,799	Health and Environmental Services	136,040	133,230	140,320
<u>161,042</u>	<b>TOTAL EXPENDITURE</b>	<u>169,340</u>	<u>152,370</u>	<u>165,620</u>
INCOME				
(101,517)	Fees and Charges - Licences	(101,000)	(103,100)	(103,100)
<u>59,525</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>68,340</u>	<u>49,270</u>	<u>62,520</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>TAXI LICENSING SERVICE</b>				
EXPENDITURE				
Supplies and Services				
8,202	Equipment	5,830	5,830	5,830
2,170	Miscellaneous Expenses	1,670	200	1,670
5,581	Communications and Computing	5,490	6,040	6,200
9,324	Criminal Records Bureau Checks	7,540	8,100	7,540
1,005	Advertising	700	880	900
Central, Departmental and Support Services				
3,372	Community & Customer Services	3,380	3,300	3,320
9,482	Corporate Services	10,000	7,820	8,910
86,474	Health and Environmental Services	90,750	89,520	92,360
<u>125,610</u>	<b>TOTAL EXPENDITURE</b>	<u>125,360</u>	<u>121,690</u>	<u>126,730</u>
INCOME				
Fees and Charges - Licences				
(111,965)	Taxi Licencing and CRB Checks	(114,310)	(114,310)	(117,200)
<u>13,645</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>11,050</u>	<u>7,380</u>	<u>9,530</u>
<b>MISCELLANEOUS ENVIRONMENTAL HEALTH SERVICES</b>				
EXPENDITURE				
3,199	Animal Welfare	3,380	3,380	3,380
(4,259)	Abandoned Vehicles (net)	(3,350)	(3,350)	(3,350)
1,560	Clearance of Private Sewers	1,750	1,000	1,750
(4,200)	Cesspool Emptying (net)	0	0	0
7,068	Dangerous Buildings	7,280	5,750	5,400
5,567	National Assistance Act Burials (net)	0	(6,850)	0
(741)	Sampling of Food, Drugs, Asbestos, Water etc (net)	0	0	0
1,235	Swavesey Byeways (net)	1,190	1,190	1,220
35,591	Zoo and Wild Animal Licensing	38,590	36,920	40,230
36,162	Health Promotion (net)	35,000	29,000	35,000
11,515	HECA	11,560	11,630	11,940
17,566	Miscellaneous Licensing Provisions	15,870	17,590	16,320
<u>110,263</u>	<b>TOTAL EXPENDITURE</b>	<u>111,270</u>	<u>96,260</u>	<u>111,890</u>
INCOME				
Fees and Charges - Licences				
(6,211)	Animal Welfare	(5,480)	(5,950)	(5,700)
0	Zoo and Wild Animal	(1,970)	(1,830)	(2,000)
(8,893)	Miscellaneous Licensing Provisions	(4,560)	(6,200)	(4,700)
<u>95,159</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>99,260</u>	<u>82,280</u>	<u>99,490</u>
Central, Departmental and Support Services - Incorporated Within the Above Figures				
7,068	Dangerous Buildings	7,280	5,750	5,400
35,591	Zoo and Animal Licensing	36,720	34,990	38,360
7,148	HECA	7,360	7,430	7,640
15,003	Miscellaneous Licensing Provisions	15,870	15,860	16,320
<u>64,810</u>		<u>67,230</u>	<u>64,030</u>	<u>67,720</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>ILLEGAL ENCAMPMENTS</b>			
	EXPENDITURE			
	Central, Departmental and Support Services			
408	Chief Officers and Housing Futures	430	410	0
5,620	Affordable Homes	5,420	6,540	6,850
55,431	Health and Environmental Services	56,630	54,460	61,230
<u>61,459</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>62,480</u>	<u>61,410</u>	<u>68,080</u>

## Cost Centre Managers for Environmental Services

### Cost Centre Manager

### Services

Awarded Watercourses	P Matthews
Environmental Health General	Susan Walford
Footway Lighting	P Quigley
Food Safety	Susan Walford
Pests Act	P Quigley
Waste Management, Street Cleansing and Envirocrime Enforcement Strategy	P Quigley
Refuse Collection Service	S.Harwood-Clark
Street Cleansing Service	S.Harwood-Clark
Waste Recycling	S.Harwood-Clark
Environmental Protection	S Walford
Emergency Planning	L Green
Action on Dogs	P Quigley
Licensing Act 2003 and Gambling Act 2005	M Bebbington
Taxi Licencing	M Bebbington
Miscellaneous Services :	
Animal Welfare	Susan Walford
Abandoned Vehicles	P Quigley
Clearance of Private Sewers	Susan Walford
Dangerous Buildings	A Beyer
National Assistance Act Burials	Susan Walford
Sampling of Food, Drugs, etc	Susan Walford
Swavesey Byeways	P Matthews
Zoo & Wild Animal Licensing	Susan Walford
Health Promotions	I Green
HECA	I Green
Miscellaneous Licensing Provisions	M Bebbington
Illegal Encampments	Susan Walford
Democratic Representation Training	F McMillan

Actual 2009/2010 £	<b>HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>EXPENDITURE</b>			
	Premises Related Expenses			
3,317	Rents Rates etc	7,000	4,000	4,000
2,105,112	Administration (Net Expenditure)	2,580,490	2,450,380	2,297,720
	Support Services (Net Expenditure)			
376,551	Sheltered Housing	470,480	371,760	383,810
(10,491)	Alarms	2,320	(12,150)	(9,630)
70,991	Flats - Communal Areas	57,140	72,290	74,660
134,262	Outdoor Maintenance	114,270	109,900	112,640
(790)	Sewage	(8,500)	(11,510)	(9,190)
138,152	Tenant Participation	155,540	136,110	166,860
70,955	Hostels for the Homeless	69,780	58,680	66,640
	Other Expenditure			
895	Registration of HRA Land	500	1,000	1,000
3,090,901	Contribution to Housing Repairs Account	3,100,940	3,049,800	3,122,800
11,562,826	Payment to Government	11,677,000	11,674,200	12,599,700
(1,300)	Provision for Bad or Doubtful Debts	20,000	5,000	20,000
56,430	Contribution to GF re Floating Support Service	64,760	41,490	45,550
(16,077)	Deficit/(Surplus) re Building Maint. Contractor (DLO)	0	2,650	0
154,739	Housing Futures	0	0	0
	Unallocated Recharges			
0	Unallocated Vacancy Saving	(50,000)	0	(50,000)
0	Unallocated Support Services	0	0	19,600
0	Tenants Survey Charge	10,000	0	0
426,286	Corporate Management	364,290	412,000	334,500
76,980	Democratic Representation Charge	78,460	79,880	78,860
15,246	Treasury Management Charge	15,060	17,920	18,420
26,338	Equality and Diversity	20,780	20,110	20,650
	Capital Charges			
398,557	Revenue Funding of Capital Expenditure	300,000	1,173,710	1,081,680
3,286,870	Net Depreciation	3,275,660	3,275,870	3,334,100
<u>21,966,750</u>	<b>TOTAL EXPENDITURE</b>	<u>22,325,970</u>	<u>22,933,090</u>	<u>23,714,370</u>
	<b>INCOME</b>			
(21,251,864)	Gross Rent Income from Dwellings	(21,820,000)	(21,840,000)	(23,300,000)
(336,646)	Other Income	(350,000)	(360,000)	(350,000)
<u>(21,588,510)</u>	<b>TOTAL INCOME</b>	<u>(22,170,000)</u>	<u>(22,200,000)</u>	<u>(23,650,000)</u>
378,240	<b>Net Cost of Services</b>	155,970	733,090	64,370
(18,059)	Interest Receivable	(50,000)	(28,000)	(24,000)
<u>360,181</u>	<b>Deficit/(Surplus) for the year</b>	<u>105,970</u>	<u>705,090</u>	<u>40,370</u>
(3,106,274)	Working Balance brought forward 1st April	(2,443,110)	(2,746,090)	(2,041,000)
(2,746,093)	Working Balance carried forward 31st March	(2,337,140)	(2,041,000)	(2,000,630)
	<b>Analysis of Total Net Expenditure</b>			
(3,235,684)	Net Direct Income (including recharges to/from GF)	(3,374,880)	(2,885,960)	(3,341,610)
544,850	Unallocated Recharges	438,590	529,910	422,030
3,051,015	Recharges from Staffing and Overhead Accounts	3,042,260	3,061,140	2,959,950
<u>360,181</u>		<u>105,970</u>	<u>705,090</u>	<u>40,370</u>

Actual 2009/2010 £	<b>HOUSING REVENUE ACCOUNT REPAIRS A/C</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>EXPENDITURE</b>			
	Maintenance and Improvements - Capital Funded			
728,023	Change of Tenancies - Capital	400,000	400,000	465,000
0	Cyclical & Minor Works - Capital	10,000	10,000	10,000
185,642	Rewiring	200,000	300,000	150,000
630,594	Heating New & Replacement	500,000	600,000	1,200,000
122,424	Insulation	25,000	74,000	175,000
52,612	Improvements to Non-traditional Houses	0	1,000	0
4,313	Security	3,000	3,000	3,000
0	Fire Safety	83,000	3,000	3,000
41,639	Estate Roads, Paths, Fencing and Lighting	30,000	35,000	30,000
41,817	Parking Facilities	15,000	15,000	15,000
77,003	UPVC Windows and Doors	70,000	10,000	20,000
138,980	Re-roofing	50,000	75,000	50,000
1,425,887	Kitchen & Bathroom Replacement	1,200,000	1,230,000	950,000
597,634	Full Refurbishment	200,000	200,000	200,000
40,693	Asbestos Removal	20,000	21,000	30,000
2,411	Specialist Works	4,000	4,000	0
41,474	New Foundations etc	10,000	20,000	20,000
45,838	Water/Drainage Upgrades	20,000	37,000	20,000
798,557	Disabled Adaptations	625,000	625,000	575,000
13,643	Fire and Extreme Weather	35,000	17,000	35,000
<u>4,989,184</u>	<b>Total Maintenance and Improvements - Capital Funded</b>	<u>3,500,000</u>	<u>3,680,000</u>	<u>3,951,000</u>
	Non Response Maintenance - Revenue Funded			
5,717	Internal Paintwork	0	0	0
241,255	Cyclical Works - Revenue	193,000	235,000	300,000
531,390	Heating Service Contracts	400,000	400,000	400,000
58,600	Asbestos Surveys/Removals	60,000	63,000	40,000
136,989	Thermostat & other Electrical Surveys	40,000	30,000	40,000
363	Water/Drainage	5,000	5,000	5,000
15,798	Garden Works	5,000	15,000	16,000
1,498	Specialist Investigations	0	5,000	0
3,517	Properties Awaiting Sale	7,000	2,000	7,000
0	Repairs Litigation & Compensation	10,000	3,000	10,000
897	Compensation for Tenants Improvements	3,000	2,000	3,000
0	Fire and Extreme Weather	15,000	15,000	15,000
<u>996,024</u>	<b>Total Maintenance and Improvements - Revenue Funded</b>	<u>738,000</u>	<u>775,000</u>	<u>836,000</u>
<u>5,985,208</u>	<b>Balance carried forward</b>	<u>4,238,000</u>	<u>4,455,000</u>	<u>4,787,000</u>



Actual 2009/2010 £	<b>HOUSING REVENUE ACCOUNT REPAIRS A/C</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<u>5,985,208</u>	Balance brought forward	<u>4,238,000</u>	<u>4,455,000</u>	<u>4,787,000</u>
432,899	Responsive Repairs - Revenue Funded			
	Change of Tenancies	700,000	680,000	700,000
	Internal Works			
387,031	Kitchen & Bathroom Repairs	340,000	350,000	340,000
263,476	Electrical	250,000	275,000	250,000
288,111	Heating Repairs	270,000	220,000	230,000
29,311	Maintenance of Disabled Adaptions	20,000	23,000	35,000
119,295	Other Internal Works	200,000	170,000	200,000
429,396	External Property Works	400,000	375,000	400,000
147,945	Drainage, Paths, Fences etc	140,000	180,000	140,000
19,495	Garages, Parking etc	20,000	20,000	20,000
620	Pest Control	1,000	1,000	1,000
0	Right to Repair	800	800	800
<u>2,117,579</u>	Total Responsive Repairs - Revenue Funded	<u>2,341,800</u>	<u>2,294,800</u>	<u>2,316,800</u>
<u>8,102,787</u>	TOTAL EXPENDITURE	<u>6,579,800</u>	<u>6,749,800</u>	<u>7,103,800</u>
	INCOME			
(3,090,901)	Transfer from Housing Revenue Account	(3,100,940)	(3,049,800)	(3,122,800)
(3,286,870)	Major Repairs Allowance Funding	(3,146,860)	(3,136,980)	(3,241,820)
(1,303,757)	Capital Receipts Funding	0	0	0
0	Capital Grants & Contributions	(20,000)	(20,000)	(27,500)
(398,557)	Capital Expenditure funded from Revenue	(300,000)	(523,020)	(681,680)
(22,702)	Revenue Grants and Contributions	(12,000)	(20,000)	(30,000)
<u>(8,102,787)</u>	TOTAL INCOME	<u>(6,579,800)</u>	<u>(6,749,800)</u>	<u>(7,103,800)</u>
	<b>REPAIRS ADMINISTRATION</b>			
	EXPENDITURE			
	Direct Employee Expenses			
4,523	Liabilities re Former Employees	5,200	4,000	4,100
0	Provision for redundancy payments	150,000	0	0
	Supplies and Services			
13,354	Out of Hours Repairs Reporting Service	13,000	13,750	14,100
5,243	Stock Condition Survey	0	40,000	20,000
3,312	Repairs IT systems	0	7,500	8,000
2,972	Contract Renegotiations	15,000	18,000	10,000
0	Legal Advice	5,000	30,000	10,000
	Central, Departmental and Support Services - Revenue			
3,060	Chief Officers & Housing Futures	3,240	5,110	4,980
117,591	Community & Customer Services	114,810	82,170	82,110
79,426	Corporate Services	89,280	68,950	72,600
0	Planning Services	0	3,160	3,190
602,985	Affordable Homes	728,180	694,720	585,360
6,848	Health & Environmental Services	12,080	10,390	2,840
188,580	Central, Departmental and Support Services - Capital	53,140	58,700	27,100
<u>1,027,894</u>	TOTAL REPAIRS ADMINISTRATIVE EXPENDITURE	<u>1,188,930</u>	<u>1,036,450</u>	<u>844,380</u>
(188,580)	Less Funded from Capital Receipts or MRA	(53,140)	(58,700)	(27,100)
<u>839,314</u>		<u>1,135,790</u>	<u>977,750</u>	<u>817,280</u>

Actual 2009/2010 £	<b>HOUSING REVENUE ACCOUNT GENERAL ADMINISTRATION</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>EXPENDITURE</b>			
31,058	Premises Related Expenses			
	Rent, Rates, etc	30,000	30,000	30,000
	Supplies and Services			
	Services			
8,150	Legal Fees	5,000	5,000	5,000
22,469	Girobank	25,000	22,000	22,000
1,034	Bank Charges	2,000	2,500	3,000
3,800	Valuation	10,000	25,000	15,000
	Miscellaneous Expenses			
	Payments to Tenants re Management Moves			
12,475	to Smaller Properties	2,000	2,000	5,000
116,287	for Redevelopment	120,000	130,000	30,000
4,740	Data Base Reconciliation & Improvement	50,000	30,000	30,000
450	Service Charge Implementation	7,000	2,000	1,000
7,944	Business Plan Update	20,000	20,000	20,000
6,518	Service Improvement	50,000	20,000	30,000
4,914	New Tenant Support Scheme	10,000	5,000	5,000
0	Tenants Handbook	10,000	0	1,000
2,500	Community Mediation Services	2,500	2,500	2,500
1,188	Other	1,000	1,000	1,000
	Central, Departmental and Support Services			
10,813	Chief Officers & Housing Futures	8,170	7,880	6,610
15,764	Community & Customer Services	15,910	16,860	16,870
369,195	Corporate Services	375,250	370,290	364,790
660,600	Affordable Homes	652,270	761,670	762,240
	Departmental Administration			
124,000	- Choice Based Lettings	130,000	130,000	120,000
33,000	- Housing Advisory Service	26,380	26,380	26,380
<u>1,436,899</u>	<b>TOTAL EXPENDITURE</b>	<u>1,552,480</u>	<u>1,610,080</u>	<u>1,497,390</u>
	<b>INCOME</b>			
(160,531)	Fees and Charges	(100,000)	(130,000)	(10,000)
(10,570)	Contribution from General Fund	(7,780)	(7,450)	(6,950)
<u>1,265,798</u>	<b>GENERAL ADMINISTRATION NET EXPENDITURE</b>	<u>1,444,700</u>	<u>1,472,630</u>	<u>1,480,440</u>
	<b>TOTAL ADMINISTRATION EXPENDITURE</b>			
839,314	Repairs Administration	1,135,790	977,750	817,280
1,265,798	General Administration	1,444,700	1,472,630	1,480,440
<u>2,105,112</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>2,580,490</u>	<u>2,450,380</u>	<u>2,297,720</u>

Actual 2009/2010 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>SHELTERED HOUSING</b>			
	EXPENDITURE			
	Employees			
	Salaries			
924,971	Sheltered Housing Officers	1,080,000	855,000	930,000
5,262	Legal Fees & Settlements	10,000	10,000	10,000
	Wages			
57,004	Cleaning	60,000	60,000	60,000
1,620	Training	2,500	0	0
3,800	Appointment of New Staff	0	0	0
34,242	Agency Staff	0	50,000	0
	Premises Related Expenses			
1,138	Rents	6,000	3,000	3,000
1,035	Rent Allowance	0	0	0
	Repairs and Maintenance			
67,240	Buildings	70,000	70,000	70,000
13,415	Smoke Detector Maintenance	8,000	14,000	14,000
8,579	Maintenance of Security Systems	13,000	20,000	20,500
27,201	Grass Cutting	25,100	25,100	25,100
49,827	Other Outdoor Maintenance	28,200	38,200	38,200
83,608	Energy Costs	95,000	95,000	95,000
13,801	NNDR & Council Tax	13,800	11,230	11,500
14,543	Water Services	19,500	16,000	16,400
	Cleaning and Domestic Supplies			
2,921	Consumable Supplies	4,000	4,000	4,000
7,528	Cleaning	14,000	10,000	10,000
0	Communal Room Insurance	0	2,000	5,000
	Transport Related Expenses			
61,669	Car Allowances	40,000	60,000	60,000
	Supplies and Services			
2,430	Alarms - Replacement	3,000	5,000	10,000
93,994	- Running Costs	85,000	95,000	106,000
17,431	Equipment & Furniture	25,000	25,000	25,000
	Agency & Contracted Services			
105,292	Agency Payments	0	106,000	0
	Communications and Computing			
652	Postages	500	500	500
29,622	Telephones & Pagers (net)	30,700	28,400	30,700
	Computer Equipment	10,000	0	25,000
	Expenses			
2,542	Sheltered Housing Officer - Training	15,000	5,500	10,000
4,463	Miscellaneous Expenses	2,500	2,500	2,500
2,417	Contribution - Services for Older People	4,600	4,600	4,600
2,127	Subscriptions to Professional Bodies	670	2,550	670
<u>1,640,374</u>	Balance carried forward	<u>1,666,070</u>	<u>1,618,580</u>	<u>1,587,670</u>

Actual 2009/2010 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>SHELTERED HOUSING</b>			
	EXPENDITURE Continued			
1,640,374	Balance brought forward	1,666,070	1,618,580	1,587,670
	Central, Departmental and Support Services - Revenue			
816	Chief Officers and Housing Futures	2,470	2,380	1,650
102,012	Corporate Services	87,740	72,570	74,590
521	Planning Services	500	520	530
174,283	Affordable Homes	155,700	205,910	203,370
4,312	Central, Departmental and Support Services - Capital	440	190	180
	Capital Financing Costs			
28,949	Communal Area Improvements	59,580	30,000	60,000
<u>1,951,267</u>	<b>TOTAL EXPENDITURE</b>	<u>1,972,500</u>	<u>1,930,150</u>	<u>1,927,990</u>
	INCOME			
	Fees and Charges			
	Service Charge			
	Equity Shareholders			
(180,709)	Support Element	(190,000)	(220,000)	(200,000)
(110,757)	Other	(120,000)	(120,000)	(140,000)
	Tenants			
(766,451)	Support Element	(690,000)	(770,000)	(690,000)
(356,807)	Other	(360,000)	(364,000)	(380,000)
(19,527)	Other	(15,000)	(15,200)	(16,000)
(53,838)	Less net Recharge to Other Accounts	(27,000)	(14,000)	(29,000)
(53,366)	Contribution from General Fund	(40,000)	(25,000)	(29,000)
<u>(1,541,455)</u>	<b>TOTAL INCOME</b>	<u>(1,442,000)</u>	<u>(1,528,200)</u>	<u>(1,484,000)</u>
<u>409,812</u>	<b>NET EXPENDITURE</b>	<u>530,500</u>	<u>401,950</u>	<u>443,990</u>
(33,261)	Less funded from Capital Receipts or MRA	(60,020)	(30,190)	(60,180)
<u>376,551</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>470,480</u>	<u>371,760</u>	<u>383,810</u>
	<b>OTHER ALARM SYSTEMS</b>			
	EXPENDITURE			
	Supplies and Services			
	Alarm Systems			
16,396	- Purchase	30,000	29,000	30,000
25,484	- Repair & Maintenance	20,000	25,000	20,000
	Miscellaneous Expenses			
833	Contribution - Services for Older People	2,000	2,000	2,000
	Central Departmental and Support Services			
1,061	Corporate Services	1,050	1,170	1,190
68,465	Affordable Homes	131,020	93,330	111,330
	Departmental Administration			
17,300	Sheltered Housing	27,000	10,000	12,000
<u>129,539</u>		<u>211,070</u>	<u>160,500</u>	<u>176,520</u>
	INCOME			
(171,320)	Fees and Charges	(200,000)	(228,000)	(230,000)
31,290	Contribution to/(from) General Fund	(8,750)	55,350	43,850
<u>(140,030)</u>		<u>(208,750)</u>	<u>(172,650)</u>	<u>(186,150)</u>
<u>(10,491)</u>	<b>NET SURPLUS carried to HRA Summary</b>	<u>2,320</u>	<u>(12,150)</u>	<u>(9,630)</u>

Actual 2009/2010 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>FLATS - COMMUNAL AREAS</b>				
EXPENDITURE				
Premises Related Expenditure				
32,003	Repairs and Maintenance	24,000	29,000	40,000
18,696	Major Works	0	50,000	5,000
9,212	Energy Costs	12,000	10,000	10,000
Cleaning and Domestic Supplies				
588	Cleaning	1,100	500	500
Services				
2,899	Refuse Collection	100	100	100
Other				
0	Consultation	5,000	2,500	2,500
12,864	Insurance	0	13,800	14,900
Central Departmental and Support Services				
15,441	Corporate Services	15,610	11,430	11,550
0	Health & Environmental Services	0	4,410	4,630
15,415	Affordable Homes	19,330	23,550	23,480
<u>107,118</u>		<u>77,140</u>	<u>145,290</u>	<u>112,660</u>
INCOME				
(17,431)	Fees and Charges	(20,000)	(23,000)	(33,000)
(18,696)	Less funded from Capital Receipts or MRA	0	(50,000)	(5,000)
<u>70,991</u>	NET EXPENDITURE carried to HRA Summary	<u>57,140</u>	<u>72,290</u>	<u>74,660</u>
<b>OUTDOOR MAINTENANCE</b>				
EXPENDITURE				
Premises Related Expenses				
Repairs and Maintenance				
Other Housing Sites				
74,891	Grass Cutting	59,400	59,400	63,000
108,918	Other	91,800	91,800	96,500
0	Consultancy - Grounds Maintenance Contract	0	0	0
Central, Departmental and Support Services				
10,244	Corporate Services	10,320	11,050	11,330
3,572	Planning Services	3,410	3,630	3,700
72,614	Affordable Homes	64,530	69,280	68,940
19,071	Health and Environmental Services	19,750	11,680	11,460
<u>289,310</u>	TOTAL EXPENDITURE	<u>249,210</u>	<u>246,840</u>	<u>254,930</u>
INCOME				
(141,000)	Contribution from General Fund	(122,000)	(124,000)	(129,000)
(8,169)	Other Recharges	(6,140)	(6,140)	(6,140)
(5,879)	Other Income	(6,800)	(6,800)	(7,150)
<u>(155,048)</u>	TOTAL INCOME	<u>(134,940)</u>	<u>(136,940)</u>	<u>(142,290)</u>
<u>134,262</u>	NET EXPENDITURE carried to HRA Summary	<u>114,270</u>	<u>109,900</u>	<u>112,640</u>

Actual 2009/2010 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>SEWAGE DISPOSAL &amp; CESSPOOL EMPTYING</b>			
	EXPENDITURE			
	Premises Related Expenses			
5,239	Repairs and Maintenance	5,000	3,000	5,000
880	Recharge from Cesspool Emptying A/c	600	300	500
	Energy Costs			
1,311	Electricity	800	800	900
24,908	Water Services	25,000	27,500	29,000
	Miscellaneous Expenses			
354	Other	300	300	300
	Central Departmental and Support Services			
387	Corporate Services	350	390	390
11,764	Affordable Homes	3,450	6,200	6,220
<u>44,843</u>	<b>TOTAL EXPENDITURE</b>	<u>35,500</u>	<u>38,490</u>	<u>42,310</u>
	INCOME			
(45,633)	Fees and Charges	(44,000)	(50,000)	(51,500)
<u>(790)</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>(8,500)</u>	<u>(11,510)</u>	<u>(9,190)</u>
	<b>TENANT PARTICIPATION</b>			
	EXPENDITURE			
	Premises Related Expenses			
576	TPG Grants to residents groups	7,000	500	2,000
0	Other	0	0	2,000
	Miscellaneous Expenses			
8,991	Support for Tenant Groups	19,000	19,000	25,000
6,205	Tenants Reports & Newsletters	10,000	7,000	9,000
0	Best Kept Garden Awards	70	350	350
0	Subscriptions	0	0	1,900
3,241	Consultation	15,000	5,000	7,500
	Central Departmental and Support Services			
29,868	Chief Officers & Housing Futures	850	810	0
2,296	Community & Customer Services	2,460	0	0
4,849	Corporate Services	4,750	5,140	5,220
82,571	Affordable Homes	98,410	98,310	113,890
<u>138,597</u>	<b>TOTAL EXPENDITURE</b>	<u>157,540</u>	<u>136,110</u>	<u>166,860</u>
	INCOME			
(445)	Recharge to Sheltered Housing	(2,000)	0	0
<u>138,152</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>155,540</u>	<u>136,110</u>	<u>166,860</u>

Actual 2009/2010 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>HOSTELS FOR THE HOMELESS</b>			
	EXPENDITURE			
	Premises Related Expenses			
16	Repairs and Maintenance	2,000	1,000	2,000
925	Insurance etc.	1,000	1,000	1,000
	Supplies and Services			
0	Equipment & Furniture	1,000	500	1,000
	Expenses			
0	Legal fees	1,000	0	2,000
	Agency & Contracted Services			
52,744	Agency Payments	47,000	42,000	45,000
	Central, Departmental and Support Services			
2,689	Corporate Services	2,390	2,260	2,650
14,581	Affordable Homes	15,390	11,920	12,990
<u>70,955</u>	<b>TOTAL EXPENDITURE carried to HRA Summary</b>	<u>69,780</u>	<u>58,680</u>	<u>66,640</u>

Actual 2009/2010 £	<b>HOUSING FUTURES</b> <b>HOUSING REVENUE ACCOUNT</b> <b>HOUSING FUTURES</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
85,003	EXPENDITURE			
	Miscellaneous Expenses	0	0	0
	Central Departmental and Support Services			
62,144	Chief Officers and Housing Futures	0	0	0
167	Community & Customer Services	0	0	0
27,381	Corporate Services	0	0	0
2,952	New Communities	0	0	0
48,272	Affordable Homes	0	0	0
4,000	Recharge from DLO	0	0	0
<u>229,919</u>	<b>TOTAL EXPENDITURE</b>	<u>0</u>	<u>0</u>	<u>0</u>
	INCOME			
(75,180)	Recharge to General Fund	0	0	0
<u>154,739</u>	<b>NET EXPENDITURE</b> carried to HRA Summary	<u>0</u>	<u>0</u>	<u>0</u>



<b>HOUSING PORTFOLIO</b>				
Actual 2009/2010 £	<b>HOUSING GENERAL FUND NET EXPENDITURE SUMMARY</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
8,266	Loans for House Repair, Purchase and Improvement	8,260	6,450	6,670
141,105	Housing Association Support	72,240	69,820	65,910
275,304	Homelessness	340,150	284,280	315,140
259,513	Lettings & Advisory Service	237,430	284,200	274,880
9,954	Floating Support Service	7,190	23,340	19,520
63,705	Shopping Car Parks	20,380	30,060	3,380
24,196	Mobile Warden Schemes	23,830	24,000	24,640
152,105	Strategic Housing	145,360	91,640	112,920
0	Sub-Regional Homelink Service	0	0	0
105,354	Equality & Diversity	83,130	80,430	82,620
22,674	Travellers Sites - Whaddon & Milton	27,860	36,170	42,280
45,853	Improvement Grants	45,920	52,690	54,750
23,781	Home Improvement Agency	57,500	61,480	63,870
0	General Fund Sheltered Properties	0	4,200	17,400
3,959	Provisional Expenditure LSVT	0	0	0
	Recharge from/(to) HRA			
141,000	- Outdoor Maintenance	122,000	124,000	129,000
53,366	- Sheltered Housing	40,000	25,000	29,000
(31,290)	- Piper Lifeline Alarms	8,750	(55,350)	(43,850)
10,570	- Service Strategy and Regulation	7,780	7,450	6,950
75,180	- Housing Futures Project	0	0	0
<u>1,384,595</u>	<b>TOTAL NET EXPENDITURE</b>	<u>1,247,780</u>	<u>1,149,860</u>	<u>1,205,080</u>
	Analysis of Total Net Expenditure			
(173,730)	Net Direct Costs (including Recharges from HRA)	(180,160)	(293,890)	(228,760)
15,270	Capital Charges (notional)	2,130	8,040	0
1,543,055	Recharges from Staffing and Overhead Accounts	1,425,810	1,435,710	1,433,840
<u>1,384,595</u>		<u>1,247,780</u>	<u>1,149,860</u>	<u>1,205,080</u>

Actual 2009/2010 £	<b>HOUSING GENERAL FUND LOANS FOR HOUSE PURCHASE, REPAIR AND IMPROVEMENT</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>EXPENDITURE</b>			
	Premises Related Expenses			
263	Premises Insurance	280	260	260
	Agency Services			
0	DSS Mortgage Collection Service	40	20	40
4,674	Mortgage Management Service	4,780	4,830	4,950
	Central, Departmental and Support Services			
3,376	Corporate Services	3,210	1,390	1,470
<u>8,313</u>	<b>TOTAL EXPENDITURE</b>	<u>8,310</u>	<u>6,500</u>	<u>6,720</u>
	<b>INCOME</b>			
(47)	Commission	(50)	(50)	(50)
<u>(47)</u>	<b>TOTAL INCOME</b>	<u>(50)</u>	<u>(50)</u>	<u>(50)</u>
<u>8,266</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>8,260</u>	<u>6,450</u>	<u>6,670</u>
	<b>HOUSING ASSOCIATION SUPPORT</b>			
	<b>EXPENDITURE</b>			
	Supplies and Services			
3,465	Valuations	5,000	3,000	5,000
	Other			
0	Grant	0	0	0
	Central Departmental and Support Services			
816	Chief Officers & Housing Futures	850	810	0
9,577	Corporate Services	10,590	11,950	12,160
4,117	New Communities	3,790	0	0
125,980	Affordable Homes	57,010	57,060	53,750
<u>143,955</u>	<b>TOTAL EXPENDITURE</b>	<u>77,240</u>	<u>72,820</u>	<u>70,910</u>
	<b>INCOME</b>			
(2,850)	Contributions	(5,000)	(3,000)	(5,000)
<u>141,105</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>72,240</u>	<u>69,820</u>	<u>65,910</u>
	<b>HOMELESSNESS</b>			
	<b>EXPENDITURE</b>			
	Agency and Contracted Services			
42,797	Payments for Accommodation	80,000	46,000	70,000
3,760	Storage of Household Goods etc	7,000	5,000	5,000
	Other			
70,603	Private Renting Service	44,000	60,000	60,000
7,811	Homelessness Strategy Fund - Prevention Measures	51,500	31,500	50,000
10,000	Grants to Organisations	10,000	10,000	10,250
	Central, Departmental and Support Services			
816	Chief Officers & Housing Futures	850	810	0
6,533	Community and Customer Services	6,410	12,610	12,650
22,092	Corporate Services	22,120	14,500	17,660
156,376	Affordable Homes	153,120	150,870	157,360
180	Health and Environmental Services	200	190	220
<u>320,968</u>	<b>TOTAL EXPENDITURE</b>	<u>375,200</u>	<u>331,480</u>	<u>383,140</u>
	<b>INCOME</b>			
(39,430)	Government Grant	(35,000)	(46,000)	(65,000)
(6,234)	Other Net Contributions	(50)	(1,200)	(3,000)
<u>275,304</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>340,150</u>	<u>284,280</u>	<u>315,140</u>

Actual 2009/2010 £	<b>HOUSING GENERAL FUND LETTINGS &amp; ADVISORY SERVICE</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>EXPENDITURE</b>			
	Miscellaneous Expenses			
5,646	Contribution to Regional CBL Expenditure	16,000	14,850	16,370
36,067	Advertising, etc.	46,000	38,000	36,000
2,450	Fees for Medical Assessment	4,000	2,000	2,000
	Central, Departmental and Support Services			
2,346	Chief Officers & Housing Futures	850	810	0
6,700	Community & Customer Services	6,410	25,220	25,300
2,700	Corporate Services	2,130	3,190	2,940
367,810	Affordable Homes	326,920	366,510	348,650
<u>423,719</u>	<b>TOTAL EXPENDITURE</b>	<u>402,310</u>	<u>450,580</u>	<u>431,260</u>
	<b>INCOME</b>			
(7,206)	Fees and Charges	(8,500)	(10,000)	(10,000)
(157,000)	Recharge to Other Services	(156,380)	(156,380)	(146,380)
<u>259,513</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>237,430</u>	<u>284,200</u>	<u>274,880</u>
	<b>FLOATING SUPPORT SERVICE</b>			
	<b>EXPENDITURE</b>			
	Miscellaneous Expenses			
2,457	Tendering Costs	5,000	3,000	5,000
	Central, Departmental and Support Services			
141,094	Affordable Homes	143,950	138,990	137,070
<u>143,551</u>	<b>TOTAL EXPENDITURE</b>	<u>148,950</u>	<u>141,990</u>	<u>142,070</u>
	<b>INCOME</b>			
(77,167)	Supporting People Grant	(77,000)	(77,160)	(77,000)
(56,430)	Contribution from the HRA	(64,760)	(41,490)	(45,550)
<u>9,954</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>7,190</u>	<u>23,340</u>	<u>19,520</u>
	<b>SHOPPING CAR PARKS</b>			
	<b>EXPENDITURE</b>			
	Premises Related Expenses			
2,329	Repairs and Maintenance	500	3,000	500
844	Sweeping etc	100	100	0
14,127	Rents	2,500	9,900	0
23,717	Rates	8,000	8,600	0
	Other			
0	Legal fees	0	3,000	0
0	Return from reserve	0	(10,000)	0
	Central, Departmental & Support Services			
580	Corporate Services	350	390	0
6,838	Affordable Homes	6,800	7,030	2,880
	Capital Charges			
15,270	Depreciation	2,130	8,040	0
<u>63,705</u>	<b>TOTAL EXPENDITURE carried to Portfolio summary</b>	<u>20,380</u>	<u>30,060</u>	<u>3,380</u>

Actual 2009/2010 £	<b>HOUSING GENERAL FUND MOBILE WARDEN SCHEMES</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
17,013	EXPENDITURE			
	Miscellaneous	17,100	17,100	17,500
	Central Departmental & Support Services			
718	Chief Officers & Housing Futures	0	0	0
5,942	Community & Customer Services	6,390	6,510	6,760
193	Corporate Services	170	190	200
330	Affordable Homes	170	200	180
<u>24,196</u>	NET EXPENDITURE carried to Portfolio Summary	<u>23,830</u>	<u>24,000</u>	<u>24,640</u>
	<b>STRATEGIC HOUSING</b>			
	EXPENDITURE			
	Expenses			
4,500	Contribution to Housing Market Assessment	5,000	3,000	5,000
2,000	Other Contributions	2,000	2,000	2,000
	Central, Departmental and Support Services			
5,406	Chief Officers & Housing Futures	5,700	5,510	4,950
5,372	Corporate Services	4,530	4,420	4,320
5,386	New Communities & Planning	5,070	5,570	5,590
115,842	Affordable Homes	109,170	57,500	77,840
13,599	Health and Environmental Services	13,940	13,690	13,270
<u>152,105</u>	TOTAL EXPENDITURE	<u>145,410</u>	<u>91,690</u>	<u>112,970</u>
	INCOME			
0	Fees and Charges	(50)	(50)	(50)
<u>152,105</u>	NET EXPENDITURE carried to Portfolio Summary	<u>145,360</u>	<u>91,640</u>	<u>112,920</u>
	<b>SUB REGIONAL HOMELINK SERVICE</b>			
	EXPENDITURE			
	Central, Departmental and Support Services			
2,321	Corporate Services	2,250	2,920	3,120
87,846	Affordable Homes	104,310	110,380	92,600
<u>90,167</u>	TOTAL EXPENDITURE	<u>106,560</u>	<u>113,300</u>	<u>95,720</u>
	INCOME			
(21,650)	Government Grant	(37,800)	(39,200)	(18,900)
(62,871)	Recharges to Other Organisations	(59,760)	(59,250)	(60,450)
(5,646)	Recharges to Other Services	(9,000)	(14,850)	(16,370)
<u>(90,167)</u>	TOTAL INCOME	<u>(106,560)</u>	<u>(113,300)</u>	<u>(95,720)</u>
<u>0</u>	NET EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>	<u>0</u>

Actual 2009/2010 £	<b>HOUSING GENERAL FUND EQUALITY &amp; DIVERSITY</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>EXPENDITURE</b>			
	Supplies & Services			
6,586	Consultancy	0	0	0
15,250	Miscellaneous	13,250	10,500	8,250
	Central Departmental & Support Services			
1,796	Chief Officers and Housing Futures	3,230	3,130	3,300
102,238	Community & Customer Services	75,330	73,430	77,770
7,554	Corporate Services	7,530	8,730	8,960
1,857	New Communities	1,080	1,210	1,390
3,411	Health and Environmental Services	3,490	3,540	3,600
<u>138,692</u>	<b>TOTAL EXPENDITURE</b>	<u>103,910</u>	<u>100,540</u>	<u>103,270</u>
	<b>INCOME</b>			
(2,000)	Contribution From Other Local Authorities	0	0	0
(5,000)	Other	0	0	0
(26,338)	less recharge to Housing Revenue Account	(20,780)	(20,110)	(20,650)
<u>105,354</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>83,130</u>	<u>80,430</u>	<u>82,620</u>
	<b>TRAVELLERS SITES- WHADDON &amp; MILTON</b>			
	<b>EXPENDITURE</b>			
	Premises Related Expenses			
32,110	Repair and Maintenance of Buildings and Grounds	26,500	24,700	25,230
1,709	Electricity	2,200	2,200	2,180
6,835	Water Services	5,710	7,350	7,650
36	Insurance	40	120	120
	Supplies and Services			
315	Miscellaneous Expenses	450	440	350
7,617	Equipment	2,970	4,270	4,300
	Agency, Contracted Services and Transfer Payments			
2,345	Cambridgeshire County Council	0	0	0
	Central, Departmental and Support Services			
2,902	Corporate Services	2,680	2,960	3,000
60,034	Affordable Homes	61,840	77,030	84,130
4,324	Planning Services	4,170	0	0
360	Health and Environmental Services	400	400	440
<u>118,587</u>	<b>TOTAL EXPENDITURE</b>	<u>106,960</u>	<u>119,470</u>	<u>127,400</u>
	<b>INCOME</b>			
(77,911)	Rents	(75,000)	(77,600)	(78,620)
(3,002)	Recoverable Charges	(4,100)	(5,700)	(6,500)
(15,000)	Deficit Recoverable From Cambridgeshire County Council	0	0	0
<u>22,674</u>	<b>NET REVENUE EXPENDITURE carried to Portfolio Summary</b>	<u>27,860</u>	<u>36,170</u>	<u>42,280</u>
	<b>IMPROVEMENT GRANTS ETC</b>			
	<b>EXPENDITURE</b>			
	Supplies and Services			
190	Consultancy	500	300	500
	Central, Departmental and Support Services			
1,616	Community & Customer Services	1,700	1,420	1,400
4,091	Corporate Services	4,440	7,470	7,820
0	Affordable Homes	0	20,240	43,050
39,956	Health and Environmental Services	39,280	23,260	1,980
<u>45,853</u>	<b>TOTAL EXPENDITURE carried to Portfolio Summary</b>	<u>45,920</u>	<u>52,690</u>	<u>54,750</u>

Actual 2009/2010 £	<b>HOUSING GENERAL FUND HOME IMPROVEMENT AGENCY</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>EXPENDITURE</b>			
0	Provision for saving from Commissioning Review Central, Departmental and Support Services	(10,000)	0	0
2,346	Chief Officers and Housing Futures	2,470	2,380	1,650
5,989	Corporate Services	5,490	6,370	6,510
	Affordable Homes			
0	Agency Costs	0	195,840	198,100
0	Other	0	4,090	8,780
	Health and Environmental Services:			
186,741	Agency Costs	195,700	0	0
16,954	Other	19,720	4,990	1,020
<u>212,030</u>	<b>TOTAL EXPENDITURE</b>	<u>213,380</u>	<u>213,670</u>	<u>216,060</u>
	<b>INCOME</b>			
(34,879)	Supporting People Grant	(34,880)	(31,190)	(31,190)
(30,000)	County Council Contribution	(30,000)	(30,000)	(30,000)
(16,800)	PCT Contribution	(16,000)	(16,000)	(16,000)
(106,570)	Fee Income	(75,000)	(75,000)	(75,000)
<u>(188,249)</u>	<b>TOTAL INCOME</b>	<u>(155,880)</u>	<u>(152,190)</u>	<u>(152,190)</u>
<u>23,781</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>57,500</u>	<u>61,480</u>	<u>63,870</u>
	<b>GENERAL FUND SHELTERED PROPERTIES</b>			
	<b>EXPENDITURE</b>			
	Premises Related Expenses			
0	Insurance	0	200	400
	Supplies and Services			
0	Miscellaneous Expenses	0	260,000	270,000
<u>0</u>	<b>TOTAL EXPENDITURE</b>	<u>0</u>	<u>260,200</u>	<u>270,400</u>
	<b>INCOME</b>			
0	Service Charges	0	(256,000)	(253,000)
<u>0</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>0</u>	<u>4,200</u>	<u>17,400</u>

**Cost Centre Managers for Housing Portfolio**

**Cost Centre  
Manager**

**Services**

**Housing Revenue Account**

Housing Repairs and Maintenance	A Goddard
Administrative Expenses	A Goddard
Rents	P Bird
Sheltered Housing	T.Cassidy
Other Alarm Systems	T.Cassidy
Flats - Communal Areas	A Goddard
Outdoor Maintenance	A Goddard
Sewerage Disposal and Cesspool Emptying	A Goddard
Tenant Participation	S.Newstead
Hostels	S Carter/H.Woods
Building Maintenance Service In-House-Contractor	S.Hills

**General Fund**

Loans for House Purchase Repair and Improvement	P Bird
Housing Association Support	S Newstead
Homelessness	S Carter/H.Woods
Lettings & Advisory Service	S Carter/H.Woods
Floating Support Service	T.Cassidy
Shopping Car Parks	A Goddard
Mobile Warden Schemes	G. Barron
Strategic Housing	S Newstead
Sub-Regional Homelink Service	S Carter/H.Woods
Equality and Diversity	R May
Travellers Sites	A Goddard
Improvement Grants	S.Newstead
Home Improvement Agency	M Nudds
General Fund Sheltered Properties	A Goddard

Actual 2009/2010 £	<b>PLANNING PORTFOLIO</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>NET EXPENDITURE SUMMARY</b>				
1,783,251	Development Control	1,292,110	1,469,070	1,151,050
58,619	Building Control Service	47,310	109,980	96,910
1,290	Open Space Agreement Cherry Hinton	0	0	0
6,826	Transport Initiatives	6,150	5,120	1,800
94,319	Economic Development	70,890	92,220	123,420
532,707	Concessionary Fares	655,460	582,460	15,000
543	Footpath Diversions	0	0	0
183,716	Conservation	166,210	189,500	186,640
30,884	Museums	34,320	35,650	35,660
40,318	Tourism Initiatives	30,630	34,170	34,640
218,785	Travellers Issues (All Sites)	209,360	217,360	213,640
<u>2,951,258</u>	<b>TOTAL NET EXPENDITURE</b> (carried to General Fund Summary)	<u>2,512,440</u>	<u>2,735,530</u>	<u>1,858,760</u>
Analysis of Total Net Expenditure				
1,130,107	Direct Costs - Expenditure	1,081,980	929,270	432,200
753,640	Direct Costs - Transfers to Reserves	605,610	129,000	0
327,900	Direct Costs - Transfer to General Fund	0	0	0
(1,113,093)	Direct Costs - Income from Fees & Charges	(1,277,330)	(1,233,270)	(1,288,010)
(252,957)	Direct Costs - Transfers from Reserves	(236,970)	(140,340)	(92,290)
(910,836)	Direct Costs - Grants	(706,380)	(85,820)	(7,730)
<u>(65,239)</u>	Net Direct Costs	<u>(533,090)</u>	<u>(401,160)</u>	<u>(955,830)</u>
(541,479)	Recharges met by Housing & Planning Delivery Grant	(222,380)	(221,520)	(236,750)
56,776	Capital charges	28,390	63,470	6,700
3,501,200	Recharges from Staffing and Overhead Accounts	3,239,520	3,294,740	3,044,640
<u>2,951,258</u>		<u>2,512,440</u>	<u>2,735,530</u>	<u>1,858,760</u>



Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>DEVELOPMENT CONTROL</b>				
<b>EXPENDITURE</b>				
298	Transport Related Expenses			
	Coach Expenses	360	360	370
	Services (Appendix)			
	Hired & Contracted Legal Services			
92,814	Appeals	49,370	45,000	50,970
10,154	Costs Awarded Against the Council	1,080	3,720	1,110
18,886	Judicial Review Costs	0	0	0
	Contracted Consultants			
3,623	D.C. Agricultural Appraisals	1,980	1,980	2,020
37,174	Advice on Current Applications	35,190	76,600	36,070
7,725	Archaeology Advisory Service	7,920	7,730	7,730
16,900	Database Design Consultancy	2,850	1,000	0
	Grants and Subscriptions			
1,600	Plan Vetting Group	1,600	1,600	1,600
	Miscellaneous Expenses			
20,776	Advertising	19,480	19,000	19,970
0	Reduction to meet Savings Target	(21,000)	0	0
	Central, Departmental and Support Services			
34,573	Chief Officers & Housing Futures	33,980	31,300	8,260
23,893	Community & Customer Services	25,710	23,920	23,830
193,084	Corporate Services	181,820	187,440	185,300
113,964	New Communities	60,400	134,010	79,630
2,091,842	Planning Services	1,913,020	1,838,890	1,750,630
0	Affordable Homes	0	2,730	2,850
124,386	Health & Environmental Services	127,600	130,570	141,980
	Capital Financing Costs			
56,776	Capital Charges	28,390	63,470	6,700
<u>2,848,468</u>	<b>TOTAL EXPENDITURE before transfer to reserves</b>	<u>2,469,750</u>	<u>2,569,320</u>	<u>2,319,020</u>
	Transfer to Reserves			
699,230	Housing & Planning Delivery Grant Reserve	605,610	0	0
327,900	Housing & Planning Delivery Grant to General Fund	0	0	0
<u>3,875,598</u>	<b>TOTAL EXPENDITURE including transfer to reserve</b>	<u>3,075,360</u>	<u>2,569,320</u>	<u>2,319,020</u>
<b>INCOME</b>				
(122)	Sales - Miscellaneous	(170)	(150)	(160)
(372)	Sales - Local Plan	(120)	(140)	(140)
(12,100)	Section 106 Costs Recoverable	(13,500)	(10,700)	(10,950)
0	Section 106 Administration Fees	0	(3,150)	(20,180)
(13,553)	Legal Costs Recoverable	(13,700)	(97,300)	(22,850)
(753,400)	Fees	(900,000)	(738,000)	(848,700)
(16,175)	Pre-application fees	(39,000)	(43,000)	(44,100)
(1,243,365)	Planning Delivery Grant	(816,760)	0	0
0	Transfer from Planning Delivery Grant Reserves	0	(207,810)	(220,890)
(53,260)	Transfer from Cycleways & Road Improvement Schemes Reserve	0	0	0
<u>(2,092,347)</u>	<b>TOTAL INCOME</b>	<u>(1,783,250)</u>	<u>(1,100,250)</u>	<u>(1,167,970)</u>
<u>1,783,251</u>	<b>NET EXPENDITURE</b>	<u>1,292,110</u>	<u>1,469,070</u>	<u>1,151,050</u>
	carried to Portfolio summary			

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>BUILDING CONTROL SERVICE</b>				
EXPENDITURE				
Premises Related Expenditure				
Services				
3,275	Engineering Consultants Fees	3,000	3,000	3,000
120	Other Local Authorities	1,000	500	1,000
Central, Departmental and Support Services				
3,162	Chief Officers & Housing Futures	1,710	1,620	0
12,243	Community & Customer Services	12,660	9,500	9,460
23,315	Corporate Services	36,140	28,420	33,600
0	New Communities	0	6,430	6,400
473,205	Planning Services	482,980	476,750	411,020
<u>515,320</u>	<b>TOTAL EXPENDITURE</b>	<u>537,490</u>	<u>526,220</u>	<u>464,480</u>
INCOME				
(147,120)	Transfer from Reserves	(187,680)	(83,740)	(35,070)
(3,864)	Sale of Plans	(2,500)	(2,500)	(2,500)
(305,717)	Statutory / Local Fees	(300,000)	(330,000)	(330,000)
<u>(456,701)</u>	<b>TOTAL INCOME</b>	<u>(490,180)</u>	<u>(416,240)</u>	<u>(367,570)</u>
<u>58,619</u>	<b>NET EXPENDITURE</b>	<u>47,310</u>	<u>109,980</u>	<u>96,910</u>
carried to Portfolio summary				
Analysis of NET EXPENDITURE				
147,120	Fee - earning deficit/(surplus) for the year	187,680	83,740	35,070
<u>(147,120)</u>	Transfer from/to Reserves	<u>(187,680)</u>	<u>(83,740)</u>	<u>(35,070)</u>
0	Fee - earning (net)	0	0	0
58,619	Non Fee - earning for the year	47,310	109,980	96,910
<u>58,619</u>		<u>47,310</u>	<u>109,980</u>	<u>96,910</u>
<b>OPEN SPACE AGREEMENT CHERRY HINTON</b>				
EXPENDITURE				
Premises Related Expenses				
7,430	Maintenance of Grounds	6,140	6,140	6,140
<u>7,430</u>	<b>TOTAL EXPENDITURE</b>	<u>6,140</u>	<u>6,140</u>	<u>6,140</u>
INCOME				
(6,140)	Interest on Balances	(6,140)	(6,140)	(6,140)
<u>1,290</u>	<b>NET EXPENDITURE</b>	<u>0</u>	<u>0</u>	<u>0</u>
carried to Portfolio summary				
<b>TRANSPORT INITIATIVES</b>				
EXPENDITURE				
Central, Departmental & Support Services				
6,826	Planning Services	6,150	5,120	1,800
<u>6,826</u>	<b>TOTAL EXPENDITURE</b> excluding Capital Grants	<u>6,150</u>	<u>5,120</u>	<u>1,800</u>
carried to Portfolio Summary				

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>ECONOMIC DEVELOPMENT</b>				
EXPENDITURE				
Services				
2,836	Business Forum	5,000	10,600	10,600
12,800	Improved Branding	10,000	10,000	10,000
31,670	Economic Development Business Strategy	10,000	18,000	10,000
Grants and Subscriptions				
5,305	Greater Cambridgeshire Partnership	5,300	5,460	0
0	EEl Membership	5,000	0	0
506	Chamber of Commerce	600	0	0
0	Local Enterprise Partnership	0	0	36,000
Central, Departmental and Support Services				
977	Community & Customer Services	220	190	190
144	Corporate Services	960	150	150
36,487	New Communities	30,190	36,490	44,920
865	Planning Services	830	8,500	8,680
2,729	Health & Environmental Services	2,790	2,830	2,880
<u>94,319</u>	<b>NET EXPENDITURE</b> carried to Portfolio summary	<u>70,890</u>	<u>92,220</u>	<u>123,420</u>
<b>CONCESSIONARY FARES</b>				
EXPENDITURE				
Employees				
1,242	Agency Staff	0	0	0
Communications and computing				
510	Postage	300	200	0
0	Database Management	8,410	15,000	15,000
Supplies and Services				
5,898	Bus Card Production	7,420	8,250	0
0	Printing and Publicity	500	0	0
684,177	Contribution to County Scheme	700,000	612,000	0
Central, Departmental and Support Services				
2,599	Community & Customer Services	2,470	2,330	0
25,262	Corporate Services	26,360	21,770	0
<u>719,688</u>	<b>TOTAL EXPENDITURE</b>	<u>745,460</u>	<u>659,550</u>	<u>15,000</u>
INCOME				
(186,981)	Specific Government Grant	(90,000)	(77,090)	0
<u>(186,981)</u>	<b>TOTAL INCOME</b>	<u>(90,000)</u>	<u>(77,090)</u>	<u>0</u>
<u>532,707</u>	<b>NET EXPENDITURE</b> carried to Portfolio summary	<u>655,460</u>	<u>582,460</u>	<u>15,000</u>
<b>FOOTPATH DIVERSIONS</b>				
EXPENDITURE				
Supplies and Services				
0	Contractors	0	0	0
Central, Departmental and Support Services				
543	New Communities	0	0	0
<u>543</u>	<b>TOTAL EXPENDITURE</b>	<u>0</u>	<u>0</u>	<u>0</u>
INCOME				
0	Fees	0	0	0
<u>543</u>	<b>NET EXPENDITURE</b> carried to Portfolio summary	<u>0</u>	<u>0</u>	<u>0</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>CONSERVATION</b>				
EXPENDITURE				
Premises Related Expenses				
4,624	Maintenance of Buildings & Grounds	13,840	5,500	13,840
559	Insurance	590	600	640
Supplies and Services				
5,800	Biodiversity Group	5,800	5,420	5,420
0	Conservation Awards - Publicity etc.	510	510	510
3,120	Biological Records Service	3,120	3,500	3,590
2,445	Consultants	0	0	0
Central, Departmental and Support Services				
4,752	Chief Officers & Housing Futures	5,160	4,370	0
1,545	Community & Customer Services	1,690	1,740	1,790
14,391	Corporate Services	14,750	15,160	11,190
0	New Communities	0	9,010	8,960
168,726	Planning Services	143,570	166,910	165,130
1,373	Health & Environmental Services	1,380	1,410	1,450
<u>207,335</u>	<b>TOTAL EXPENDITURE</b>	<u>190,410</u>	<u>214,130</u>	<u>212,520</u>
INCOME				
0	Sales	(1,000)	(630)	(640)
(1,200)	Other Recoverable Charges(Duxford Chapel)	(1,200)	(1,200)	(1,200)
(450)	Other Recoverable Charges	0	(360)	(450)
(21,969)	Transfer from Reserves (HPDG)	(22,000)	(22,440)	(23,590)
<u>(23,619)</u>	<b>TOTAL INCOME</b>	<u>(24,200)</u>	<u>(24,630)</u>	<u>(25,880)</u>
<u>183,716</u>	<b>TOTAL NET EXPENDITURE (excluding capital grants) carried to Portfolio Summary</b>	<u>166,210</u>	<u>189,500</u>	<u>186,640</u>
<b>MUSEUMS</b>				
EXPENDITURE				
Supplies and Services				
30,130	Grants	33,620	33,600	33,620
Central, Departmental and Support Services				
0	New Communities	0	1,290	1,280
754	Planning Services	700	760	760
<u>30,884</u>	<b>NET REVENUE EXPENDITURE carried to Portfolio Summary</b>	<u>34,320</u>	<u>35,650</u>	<u>35,660</u>
<b>TOURISM INITIATIVES</b>				
EXPENDITURE				
Supplies & Services				
Grants and Subscriptions				
34,120	Tourism Initiatives	25,000	25,000	25,000
Central Departmental and Support Services				
1,251	Corporate Services	1,200	1,860	2,050
4,082	New Communities	3,600	7,310	7,590
865	Planning Services	830	0	0
<u>40,318</u>	<b>NET REVENUE EXPENDITURE carried to Portfolio Summary</b>	<u>30,630</u>	<u>34,170</u>	<u>34,640</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>TRAVELLERS ISSUES (ALL SITES)</b>				
<b>EXPENDITURE</b>				
Supplies and Services				
83,590	Enforcement Action including Injunctions	138,000	9,000	138,000
54,410	Transfer to Reserves	0	129,000	0
Central, Departmental and Support Services				
3,060	Chief Officers & Housing Futures	1,620	1,570	1,660
5,790	Community & Customer Services	5,420	6,130	6,490
335	Corporate Services	300	8,300	8,420
796	New Communities	540	0	0
49,233	Planning Services	45,690	48,150	45,490
17,349	Affordable Homes	13,460	10,530	9,510
4,222	Health & Environmental Services	4,330	4,680	4,070
52,577	Enforcement Officer	49,290	56,600	57,220
<u>271,362</u>	<b>TOTAL EXPENDITURE</b> carried to Portfolio Summary	<u>258,650</u>	<u>273,960</u>	<u>270,860</u>
<b>INCOME</b>				
(52,577)	Transfer from Reserves Enforcement Officer	(49,290)	(56,600)	(57,220)
<u>(52,577)</u>	<b>TOTAL INCOME</b>	<u>(49,290)</u>	<u>(56,600)</u>	<u>(57,220)</u>
<u>218,785</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>209,360</u>	<u>217,360</u>	<u>213,640</u>

**Cost Centre Managers for Planning Portfolio**

**Cost Centre  
Manager**

**Services**

Development Control  
Building Control Service  
Open Spaces Agreement Cherry Hinton  
Transport Initiatives  
Economic Development  
Concessionary Fares  
Footpath Diversions  
Conservation  
Museums  
Tourism Initiatives  
Travellers Issues

G Jones  
A. Beyer  
A Goddard  
K Miles  
N Kritzinger  
D Graham  
F McMillan  
D Bevan  
D Bevan  
N Kritzinger  
G Jones

Actual 2009/2010 £	<b>NEW COMMUNITIES PORTFOLIO</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>NET EXPENDITURE SUMMARY</b>			
184,123	Community Development	123,800	104,880	107,590
204,799	Sports Development	146,480	167,440	170,450
164,189	Arts	121,670	129,740	134,390
145,343	Sustainability	142,360	132,480	101,860
816,389	Growth Agenda	444,130	592,930	1,226,630
581,560	Planning Policy	584,340	537,500	631,160
<u>2,096,403</u>	<b>TOTAL NET REVENUE EXPENDITURE</b> (carried to General Fund Summary)	<u>1,562,780</u>	<u>1,664,970</u>	<u>2,372,080</u>

Analysis of Total Net Expenditure

396,720	Net Direct Costs	381,250	302,830	385,250
2,264,886	Recharges from Staffing and Overhead Accounts	1,923,680	1,988,170	2,058,080
(630,530)	Grants towards recharges (HPDG and Camb H)	(813,480)	(697,360)	(75,650)
22,500	Contribution to reserves re Area Based Grant	28,500	28,500	0
42,827	Capital charges	42,830	42,830	4,400
<u>2,096,403</u>	<b>TOTAL NET REVENUE EXPENDITURE</b>	<u>1,562,780</u>	<u>1,664,970</u>	<u>2,372,080</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>COMMUNITY DEVELOPMENT</b>				
EXPENDITURE				
Supplies and Services				
9,260	Community Development	10,000	10,000	10,000
16,727	Community Development Projects	20,000	20,000	20,000
3,450	Consultancy	0	0	0
6,498	Community Facilities Audit	0	0	0
14,009	Section 106 Costs	0	0	0
Central, Departmental and Support Services				
2,376	Chief Officers & Housing Futures	2,580	2,180	0
502	Community & Customer Services	0	0	0
9,233	Corporate Services	9,990	10,830	10,470
122,463	New Communities	68,260	35,620	43,230
4,496	Planning Services	4,490	20,410	20,670
9,118	Affordable Homes	8,480	5,840	3,220
<u>198,132</u>		<u>123,800</u>	<u>104,880</u>	<u>107,590</u>
INCOME				
(14,009)	Section 106 Costs Recoverable	0	0	0
<u>184,123</u>	NET EXPENDITURE carried to Portfolio Summary	<u>123,800</u>	<u>104,880</u>	<u>107,590</u>
<b>SPORTS DEVELOPMENT</b>				
EXPENDITURE				
Supplies and Services				
55,176	Dual Use Operational Projects	0	0	0
19,000	Sport Performers Grants	20,000	15,000	20,000
65,816	Sports Development Projects (net)	85,200	90,200	85,200
Central, Departmental and Support Services				
409	Chief Officers & Housing Futures	430	410	0
5,258	Corporate Services	4,860	4,380	2,960
54,225	New Communities	31,150	50,310	54,730
2,868	Planning Services	2,750	5,020	5,400
2,047	Health & Environmental Services	2,090	2,120	2,160
<u>204,799</u>	NET EXPENDITURE carried to Portfolio Summary	<u>146,480</u>	<u>167,440</u>	<u>170,450</u>



Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>ARTS DEVELOPMENT</b>				
	Supplies and Services			
11,824	Arts Partnership Support	10,000	10,000	10,000
41,070	Arts Development Projects	29,000	29,000	11,000
58,050	Dual Use Arts Programme	65,000	65,000	65,000
122,162	Section 106 / Public Art Costs	37,500	60,000	30,000
	Central, Departmental and Support Services			
408	Chief Officers & Housing Futures	430	410	0
4,498	Corporate Services	4,170	3,860	3,260
58,706	New Communities	37,070	39,550	44,830
1,730	Planning Services	0	5,920	6,300
<u>298,448</u>		<u>183,170</u>	<u>213,740</u>	<u>170,390</u>
	<b>INCOME</b>			
(122,162)	Section 106 / Public Art Costs Recoverable	(37,500)	(60,000)	(30,000)
(12,097)	Partnership Funding	(24,000)	(24,000)	(6,000)
<u>164,189</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>121,670</u>	<u>129,740</u>	<u>134,390</u>
<b>SUSTAINABILITY</b>				
	<b>EXPENDITURE</b>			
	Supplies & Services			
479	Climate Change Group	3,000	3,000	3,000
19,126	Sustainable Parish Energy Partnership and Other Projects	14,000	14,000	14,000
6,479	Travel for Work Group and Initiatives	6,800	6,800	6,800
579	Licences	950	950	950
696	Miscellaneous Other	1,300	1,300	1,300
18,361	Orchard Park (S.106)	55,030	60,000	55,030
	Other			
22,500	Contribution to reserves re Area Based Grant	28,500	28,500	0
	Transfer to Reserves			
0	Sustainable Parish Energy Partnership	0	10,000	0
	Central Departmental and Support Services			
408	Chief Officers and Housing Futures	430	400	0
836	Community and Customer Services	0	0	0
4,271	Corporate Services	4,070	6,130	6,690
71,021	New Communities	59,480	50,230	49,310
11,898	Planning Services	16,650	16,920	12,410
7,050	Health and Environmental Services	7,180	4,250	7,400
<u>163,704</u>	<b>TOTAL EXPENDITURE</b>	<u>197,390</u>	<u>202,480</u>	<u>156,890</u>
	<b>INCOME</b>			
0	Other Contributions	0	(10,000)	0
(18,361)	Transfer from Reserves (S.106)	(55,030)	(60,000)	(55,030)
<u>145,343</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>142,360</u>	<u>132,480</u>	<u>101,860</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>GROWTH AGENDA</b>				
<b>EXPENDITURE</b>				
Services				
13,103	Consultancy	31,000	15,000	31,000
22,834	Orchard Park Improvements	25,000	25,000	0
0	Consultancy funded by English Partnership Grant	33,510	0	33,510
Grants				
30,000	Cambridgeshire Horizons	30,000	30,000	0
Transfers to Reserves				
37,166	Orchard Park Improvements	0	0	0
Central Departmental & Support Services				
36,038	Chief Officers & Housing Futures	28,360	28,620	28,470
5,057	Community & Customer Services	5,420	5,630	5,620
57,338	Corporate Services	58,310	48,070	42,280
1,127,857	New Communities	969,720	911,910	958,680
63,946	Planning Services	56,960	132,200	144,260
1,134	Affordable Homes	1,180	1,140	1,190
54,800	Health & Environmental Services	56,780	50,610	59,080
Capital Financing Costs				
42,827	Capital Charges	42,830	42,830	4,400
<u>1,492,100</u>	<b>TOTAL EXPENDITURE</b>	<u>1,339,070</u>	<u>1,291,010</u>	<u>1,308,490</u>
<b>INCOME</b>				
(50,321)	Transfer from Reserves (HPDG - salaries and oncosts)	(134,190)	(43,210)	(48,350)
(565,390)	Cambridgeshire Horizons Grant - Salaries & Oncosts	(652,240)	(628,130)	0
0	Cambridgeshire Horizons Grant - Projects & Consultants	0	(1,740)	0
0	Orchard Park Improvements - transfer from reserves	(25,000)	(25,000)	0
0	English Partnerships - transfer from reserves	(33,510)	0	(33,510)
0	Urban Design & Section 106 Advice	(50,000)	0	0
(60,000)	Grants for Orchard Park Improvements	0	0	0
<u>816,389</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>444,130</u>	<u>592,930</u>	<u>1,226,630</u>
<b>PLANNING POLICY</b>				
<b>EXPENDITURE</b>				
Services				
51,595	Local Development Framework	59,000	15,320	66,000
4,500	Housing Market Assessment	5,000	3,000	5,000
6,472	Strategic Flood Risk Assessment	0	0	2,000
0	Housing Land Availability	5,000	0	10,000
0	Employment Land Review	20,000	0	0
0	Renewable Energy Resources	20,000	0	20,000
0	Regional Planning	20,000	0	0
0	Cambridge Northern Fringe East	0	0	10,000
Transfer to Reserves				
16,835	Habitat Directive Grant	0	0	0
Central, Departmental and Support Services				
3,876	Chief Officers & Housing Futures	4,090	3,940	3,300
4,215	Community & Customer Services	4,580	4,660	4,670
35,256	Corporate Services	31,190	30,430	27,600
32,181	New Communities	18,540	27,720	18,000
412,621	Planning Services	371,900	434,370	444,430
8,709	Affordable Homes	8,880	2,950	3,200
48,037	Health & Environmental Services	43,210	41,130	44,260
<u>624,297</u>	<b>TOTAL EXPENDITURE</b>	<u>611,390</u>	<u>563,520</u>	<u>658,460</u>
<b>INCOME</b>				
(14,819)	Transfer from Reserves (HPDG)	(27,050)	(26,020)	(27,300)
(16,835)	Habitat Directive Grant	0	0	0
(11,083)	Transfer from Road Improvement Schemes Reserve	0	0	0
<u>581,560</u>	<b>NET EXPENDITURE carried to Portfolio summary</b>	<u>584,340</u>	<u>537,500</u>	<u>631,160</u>

**Cost Centre Managers for New Communities Portfolio**

**Cost Centre  
Manager**

**Services**

Community Development  
    Grants and projects  
    Remainder  
Sports Development  
Arts  
Sustainability  
Growth Agenda  
Planning Policy

R Hales  
R Hales  
R Hales  
A O'Hanlon  
R Hales  
J Green  
K.Miles

Actual 2009/2010 £	<b>LEADER PORTFOLIO</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>NET EXPENDITURE SUMMARY</b>			
143,892	Community Safety	127,350	107,820	109,070
169,466	Voluntary Sector Grants	165,990	173,710	178,240
152,528	Community Strategy	174,810	191,320	139,060
<u>465,886</u>	<b>TOTAL NET REVENUE EXPENDITURE</b> (carried to General Fund Summary)	<u>468,150</u>	<u>472,850</u>	<u>426,370</u>
	Analysis of Total Net Expenditure			
196,031	Direct Costs	197,610	205,780	176,260
312,149	Recharges from Staffing and Overhead Accounts	317,110	313,640	297,840
(42,294)	Home Office and Partnership Funded	(46,570)	(46,570)	(47,730)
<u>465,886</u>	<b>TOTAL NET REVENUE EXPENDITURE</b>	<u>468,150</u>	<u>472,850</u>	<u>426,370</u>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>COMMUNITY SAFETY</b>				
EXPENDITURE				
	Supplies and Services			
22,878	SCDC Grants	16,800	9,800	16,800
65,827	Partnership Grants	13,500	32,480	13,500
1,299	Miscellaneous	4,510	510	4,510
	Central, Departmental and Support Services			
3,734	Chief Officers and Housing Futures	2,040	1,970	1,650
147,128	Community & Customer Services	154,160	145,860	137,570
2,367	Corporate Services	2,210	1,770	1,780
6,733	Affordable Homes	2,110	2,360	2,330
2,047	Health and Environmental Services	2,090	2,120	2,160
<u>252,013</u>		<u>197,420</u>	<u>196,870</u>	<u>180,300</u>
	INCOME			
(90,121)	Government Funding	(46,570)	(65,550)	(47,730)
(18,000)	Partnership Funding	(13,500)	(13,500)	(13,500)
0	Contribution From Reserves	(10,000)	(10,000)	(10,000)
<u>143,892</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>127,350</u>	<u>107,820</u>	<u>109,070</u>

#### **VOLUNTARY SECTOR GRANTS**

EXPENDITURE				
	Supplies & Services			
92,220	Grants to Citizens Advice Bureaux / Centres	87,350	87,350	89,500
63,898	Grants to Voluntary Organisations	65,500	65,500	67,000
	Central Departmental & Support Services			
11,279	Community & Customer Services	12,390	18,640	19,470
145	Corporate Services	130	150	150
1,924	New Communities	620	2,070	2,120
<u>169,466</u>	NET EXPENDITURE carried to Portfolio Summary	<u>165,990</u>	<u>173,710</u>	<u>178,240</u>

#### **COMMUNITY STRATEGY**

EXPENDITURE				
	Supplies & Services			
1,120	Consultancy	20,000	16,610	0
2,683	Community Liaison Projects	5,000	1,300	0
11,933	Other	8,450	3,110	8,450
102,944	Other - Local Strategic Partnership	174,900	51,570	0
0	Direct Revenue Financing - Community Chest	0	3,700	0
	Central Departmental & Support Services			
6,249	Chief Officers and Housing Futures	2,040	410	0
109,447	Community & Customer Services	119,230	125,360	110,700
1,451	Corporate Services	1,340	1,520	4,100
7,521	New Communities	6,530	3,160	3,180
2,804	Planning Services	2,690	3,890	2,910
9,320	Health and Environmental Services	9,530	4,360	9,720
<u>255,472</u>	TOTAL EXPENDITURE	<u>349,710</u>	<u>214,990</u>	<u>139,060</u>
	INCOME			
(102,944)	Government Funding	(174,900)	(23,670)	0
<u>152,528</u>	NET EXPENDITURE carried to Portfolio Summary	<u>174,810</u>	<u>191,320</u>	<u>139,060</u>

**Cost Centre Managers for Leader Portfolio**

**Cost Centre  
Manager**

**Services**

CAB and Voluntary Organisations Grants etc  
Community Safety  
Community Strategy

G Barron  
P.Aldis  
G Barron

Actual 2009/2010 £	<b>POLICY AND PERFORMANCE PORTFOLIO</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>NET EXPENDITURE SUMMARY</b>			
208,185	Policy & Performance	249,670	249,010	253,000
67,627	Street Naming & Numbering	41,540	78,710	73,370
<u>275,812</u>		<u>291,210</u>	<u>327,720</u>	<u>326,370</u>
	Analysis of Total Net Expenditure			
42,035	Net Direct Costs	47,260	47,950	33,920
0	Capital Charges	0	0	0
0	Recharges to Housing Revenue Account	(10,000)	0	0
233,777	Recharges from Staffing and Overheads Accounts	253,950	279,770	292,450
<u>275,812</u>		<u>291,210</u>	<u>327,720</u>	<u>326,370</u>
Actual 2009/2010 £	<b>POLICY &amp; PERFORMANCE</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>EXPENDITURE</b>			
	Supplies & Services			
0	Agency Staff Consultation	0	7,800	0
5,536	Service First	18,200	18,200	12,300
0	Customer Satisfaction Consultation	11,000	1,000	11,000
0	Housing Tenants Survey	10,000	0	0
1,017	Place Survey	10,000	0	0
5,965	Values Project	0	0	0
10,272	CorVu Development	5,000	5,000	4,000
2,095	Benchmarking	2,210	2,100	2,150
	Central Departmental and Support Services			
13,039	Chief Officers and Housing Futures	8,080	0	0
97,433	Community and Customer Services	121,940	159,200	177,660
38,101	Corporate Services	39,160	36,680	20,300
19,994	Planning Services	18,990	14,750	12,570
3,402	Affordable Homes	3,540	2,290	2,380
11,331	Health and Environmental Services	11,550	1,990	10,640
<u>208,185</u>		<u>259,670</u>	<u>249,010</u>	<u>253,000</u>
0	INCOME			
	Recharge to Housing Revenue Account	(10,000)	0	0
<u>208,185</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>249,670</u>	<u>249,010</u>	<u>253,000</u>
Actual 2009/2010 £	<b>STREET NAMING AND NUMBERING</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	<b>EXPENDITURE</b>			
	Supplies and Services			
18,738	Materials	15,850	15,850	16,250
	Central, Departmental and Support Services			
351	Community & Customer Services	350	450	450
50,126	Corporate Services	50,340	64,410	68,450
<u>69,215</u>	<b>TOTAL EXPENDITURE</b>	<u>66,540</u>	<u>80,710</u>	<u>85,150</u>
	INCOME			
(1,588)	Fees	(25,000)	(2,000)	(11,780)
<u>67,627</u>	<b>NET EXPENDITURE</b> carried to Portfolio summary	<u>41,540</u>	<u>78,710</u>	<u>73,370</u>

**Cost Centre Managers for Policy, Improvement and Communications Portfolio**

**Cost Centre  
Manager**

**Holding Accounts and Services**

**Cost Centre Managers for Policy, Improvement and Communications Portfolio**

Policy and Performance	
Benchmarking	R A Burns
External Audit and Inspection Fees	R A Burns
Remainder	R May
Street Naming and Numbering	S. Rayment



Actual 2009/2010 £	<b>NORTHSTOWE PORTFOLIO</b>	Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>NET EXPENDITURE SUMMARY</b>				
152,343	Communications	158,870	152,750	151,150
<u>152,343</u>		<u>158,870</u>	<u>152,750</u>	<u>151,150</u>
Analysis of Total Net Expenditure				
44,053	Net Direct Costs	45,360	33,360	34,200
(29,770)	Recharges to Democratic Representation	(30,260)	(31,730)	(31,160)
(10,785)	Recharges to other revenue accounts	(7,520)	(7,520)	(7,700)
148,845	Recharges from Staffing & Overheads A/cs	151,290	158,640	155,810
<u>152,343</u>		<u>158,870</u>	<u>152,750</u>	<u>151,150</u>
<b>COMMUNICATIONS</b>				
EXPENDITURE				
Supplies and Services				
102,897	Newsletters	104,660	81,000	83,000
340	Other	2,200	500	1,200
Central, Departmental and Support Services				
7,192	Chief Officers and Housing Futures	3,860	8,100	4,950
121,864	Community & Customer Services	128,750	128,230	128,110
16,583	Corporate Services	15,610	19,050	19,450
3,206	Planned Services	3,070	3,260	3,300
<u>252,082</u>	<b>TOTAL EXPENDITURE</b>	<u>258,150</u>	<u>240,140</u>	<u>240,010</u>
INCOME				
(59,184)	Advertising and Sponsorship	(61,500)	(48,140)	(50,000)
(10,785)	Recharges to Other Revenue Accounts	(7,520)	(7,520)	(7,700)
<u>182,113</u>	<b>NET EXPENDITURE</b>	<u>189,130</u>	<u>184,480</u>	<u>182,310</u>
(29,770)	Less Recharge to Democratic Representation	(30,260)	(31,730)	(31,160)
<u>152,343</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>158,870</u>	<u>152,750</u>	<u>151,150</u>

**Cost Centre Manager for Northstowe Portfolio**

Communications

E Lowther

**CAPITAL PROGRAMME**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £
2,255,277	General Fund	3,388,600	4,205,930	3,887,840	3,022,600	2,972,600	2,942,600	3,022,600
7,229,765	Housing Revenue Account	4,603,160	4,848,890	4,443,280	3,830,000	3,830,000	3,830,000	3,830,000
<u>9,485,042</u>	Total Capital Expenditure	<u>7,991,760</u>	<u>9,054,820</u>	<u>8,331,120</u>	<u>6,852,600</u>	<u>6,802,600</u>	<u>6,772,600</u>	<u>6,852,600</u>
	Financed by :							
(4,613,706)	Capital Receipts	(2,167,600)	(1,578,280)	(2,792,600)	(2,579,460)	(2,050,000)	(2,200,000)	(2,250,000)
(4,177,467)	Grants & Contributions	(4,479,660)	(4,315,950)	(4,181,340)	(3,840,000)	(3,840,000)	(3,840,000)	(3,840,000)
(82,100)	Reserves	(1,044,500)	(964,180)	(165,500)	0	(40,000)	0	0
(398,557)	Housing Revenue Account (Revenue Contribution)	(300,000)	(1,173,710)	(1,081,680)	(400,000)	(400,000)	(400,000)	(400,000)
(130,500)	General Fund (Revenue Contribution)	0	(52,700)	(110,000)	0	0	0	0
0	Cash Overdrawn re GF Equity Share Properties	0	(970,000)	0	0	0	0	0
(82,712)	Financing Adjustment	0	0	0	0	0	0	0
<u>(9,485,042)</u>		<u>(7,991,760)</u>	<u>(9,054,820)</u>	<u>(8,331,120)</u>	<u>(6,819,460)</u>	<u>(6,330,000)</u>	<u>(6,440,000)</u>	<u>(6,490,000)</u>
0	Use of remaining capital HPDG/financing from revenue	0	0	0	(33,140)	(472,600)	(332,600)	(362,600)
<u>(9,485,042)</u>	Total Capital Financing	<u>(7,991,760)</u>	<u>(9,054,820)</u>	<u>(8,331,120)</u>	<u>(6,852,600)</u>	<u>(6,802,600)</u>	<u>(6,772,600)</u>	<u>(6,852,600)</u>
	Capital Receipts							
(4,349,916)	brought forward	(1,306,140)	(1,700,340)	(1,422,060)	(579,460)	0	0	0
(14,620)	prior year adjustment	0	0	0	0	0	0	0
	received in year from							
(938,118)	RTB sales	(1,200,000)	(900,000)	(1,000,000)	(1,200,000)	(1,400,000)	(1,600,000)	(1,800,000)
	Equity Share Sales							
(1,845,570)	HRA	(1,800,000)	(1,300,000)	(300,000)	(300,000)	(400,000)	(400,000)	(400,000)
0	General Fund	0	0	(1,700,000)	(1,700,000)	(1,500,000)	(1,400,000)	(1,400,000)
(432,893)	Other	0	0	0	(100,000)	(100,000)	(100,000)	(100,000)
1,206,679	transferred to CLG pool	1,450,000	900,000	750,000	1,000,000	1,250,000	1,300,000	1,450,000
4,613,706	used in year to finance expenditure	2,167,600	1,578,280	2,792,600	2,579,460	2,050,000	2,200,000	2,250,000
0	adjustment to cash overdrawn	0	0	300,000	300,000	100,000	0	0
60,396	transfer to/(from) reserve	0	0	0	0	0	0	0
<u>(1,700,336)</u>	Capital Receipts Year End Balance	<u>(688,540)</u>	<u>(1,422,060)</u>	<u>(579,460)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

**CAPITAL PROGRAMME  
HOUSING REVENUE ACCOUNT**  
( at outturn prices)

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £
	Capital Expenditure							
1,931,997	Repurchase of HRA Shared Ownership Homes	1,000,000	1,030,000	400,000	400,000	400,000	400,000	400,000
5,229,768	Improvement of Housing Stock	3,603,160	3,818,890	4,043,280	3,430,000	3,430,000	3,430,000	3,430,000
68,000	Cash Incentive Grants	0	0	0	0	0	0	0
<u>7,229,765</u>	HRA Capital Expenditure	<u>4,603,160</u>	<u>4,848,890</u>	<u>4,443,280</u>	<u>3,830,000</u>	<u>3,830,000</u>	<u>3,830,000</u>	<u>3,830,000</u>
	Financed by:							
(3,480,257)	Capital Receipts	(1,000,000)	(379,310)	0	(100,000)	(100,000)	(100,000)	(100,000)
(3,286,870)	Major Repairs Allowance	(3,275,660)	(3,275,870)	(3,334,100)	(3,300,000)	(3,300,000)	(3,300,000)	(3,300,000)
(398,557)	Revenue	(300,000)	(1,173,710)	(1,081,680)	(400,000)	(400,000)	(400,000)	(400,000)
(64,081)	Other Grants & Contributions Receivable	(27,500)	(20,000)	(27,500)	(30,000)	(30,000)	(30,000)	(30,000)
<u>(7,229,765)</u>		<u>(4,603,160)</u>	<u>(4,848,890)</u>	<u>(4,443,280)</u>	<u>(3,830,000)</u>	<u>(3,830,000)</u>	<u>(3,830,000)</u>	<u>(3,830,000)</u>

**CAPITAL PROGRAMME - GENERAL FUND**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £
<b>Finance &amp; Staffing Portfolio</b>								
9,986	+	0	0	0	0	0	0	0
4,200	+	0	0	0	0	0	0	0
0	+	10,000	10,000	0	0	0	0	0
<u>14,186</u>		<u>10,000</u>	<u>10,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Policy &amp; Performance Portfolio</b>								
<b>ICT Development:</b>								
34,646	+	35,000	25,600	35,000	35,000	35,000	35,000	35,000
44,024	+	20,000	20,000	20,000	20,000	20,000	20,000	80,000
16,600	+	35,000	35,000	0	5,000	0	5,000	0
50,254	+	0	0	5,000	5,000	5,000	5,000	5,000
0	+	0	0	0	0	100,000	100,000	0
0	+	0	0	10,000	10,000	10,000	10,000	10,000
0	+	10,000	10,000	0	0	0	0	0
0	+	20,000	20,000	0	5,000	0	5,000	0
0	+	100,000	100,000	0	0	0	0	0
0	+	30,000	28,000	0	0	0	0	0
0	+	0	0	30,000	20,000	0	0	0
0	+	0	0	100,000	50,000	0	0	0
0	+	0	0	100,000	0	0	0	25,000
0	+	0	0	45,000	0	0	0	0
18,688	+	15,000	0	40,000	40,000	0	0	25,000
0	+	0	0	0	0	0	0	0
0	+	5,000	5,000	5,000	5,000	5,000	5,000	5,000
2,775	+	4,000	53,000	4,000	4,000	4,000	4,000	4,000
7,750	+	0	0	0	0	0	0	0
0	+	0	5,000	0	0	0	0	5,000
23,988	+	0	6,400	0	0	0	0	0
0	+	0	0	65,000	0	0	0	0
0	+	0	0	45,000	0	0	0	0
<u>198,725</u>		<u>274,000</u>	<u>308,000</u>	<u>504,000</u>	<u>199,000</u>	<u>179,000</u>	<u>189,000</u>	<u>194,000</u>
<b>Planning Portfolio</b>								
<b>Conservation:</b>								
42,316		42,600	42,600	42,600	42,600	42,600	42,600	42,600
0		22,000	0	22,000	0	0	0	0
4,400		4,400	4,400	4,400	4,400	4,400	4,400	4,400
9,358		10,500	10,500	10,500	10,500	10,500	10,500	10,500
10,867		14,500	14,500	14,500	14,500	14,500	14,500	14,500
11,600		11,600	11,600	11,600	11,600	11,600	11,600	11,600
<b>Other Planning:</b>								
33,493	+	0	51,500	0	0	0	0	0
<u>112,034</u>		<u>105,600</u>	<u>135,100</u>	<u>105,600</u>	<u>83,600</u>	<u>83,600</u>	<u>83,600</u>	<u>83,600</u>

**CAPITAL PROGRAMME - GENERAL FUND**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £
<b>Environmental Services Portfolio</b>								
	Integrated Residual & Green Waste Coll. Service							
5,500 +	Waste Collection Vehicles	0	0	0	0	0	0	0
0 +	Wheeled Bins	1,509,000	1,436,180	0	0	0	0	0
	Awarded Watercourses							
48,500 +	Tractor	0	0	0	0	0	0	0
33,600 +	Flail Mowers	0	0	70,000	0	0	0	0
0 +	Excavator	0	0	90,000	0	0	0	0
0	4 x 4's	0	0	0	0	40,000	0	0
	Street Cleansing							
0 +	Swingo Street Sweepers	0	0	65,000	70,000	0	0	75,000
14,318 +	Lay-By Litter Bins	0	0	0	0	0	0	0
	Environmental Protection							
41,702 +	Air Quality Monitoring Equipment	0	0	0	0	0	0	0
0 +	Emissions Inventory	0	0	0	0	0	0	0
81,383	Housing Renewal Scheme	100,000	80,000	80,000	0	0	0	0
<u>225,003</u>		<u>1,609,000</u>	<u>1,516,180</u>	<u>305,000</u>	<u>70,000</u>	<u>40,000</u>	<u>0</u>	<u>75,000</u>
<b>Housing Portfolio</b>								
7,011 +	Capital Apportionments of HRA Expenditure	10,000	5,000	10,000	10,000	10,000	10,000	10,000
0 +	Repurchase of General Fund Sheltered Properties	0	970,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000
54,367	Grants to RSLs	250,000	180,000	250,000	250,000	250,000	250,000	250,000
	Improvement Grants/Loans							
0	Renovation	0	20,000	20,000	0	0	0	0
122,368	Home Repairs Assistance	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Disabled Facilities							
713,895	Mandatory	660,000	660,000	660,000	660,000	660,000	660,000	660,000
5,920	Discretionary	10,000	5,000	10,000	10,000	10,000	10,000	10,000
<u>903,561</u>		<u>1,030,000</u>	<u>1,940,000</u>	<u>2,450,000</u>	<u>2,430,000</u>	<u>2,430,000</u>	<u>2,430,000</u>	<u>2,430,000</u>
<b>New Communities Portfolio</b>								
12,275	Climate Change	100,000	0	0	0	0	0	0
99,979	Village Sports Facilities	100,000	100,000	100,000	100,000	100,000	100,000	100,000
105,651	Community Facilities	100,000	100,000	100,000	100,000	100,000	100,000	100,000
34,026	Arts Capital Grants	40,000	40,000	40,000	40,000	40,000	40,000	40,000
91,342	Growth Area	0	5,080	8,240	0	0	0	0
<u>343,273</u>		<u>340,000</u>	<u>245,080</u>	<u>248,240</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>

**CAPITAL PROGRAMME - GENERAL FUND**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2014/2015 £
	<b>Northstowe Portfolio</b>							
0	Rampton Drift Demonstrator Project	0	45,000	275,000	0	0	0	0
0		0	45,000	275,000	0	0	0	0
	<b>Leader's Portfolio</b>							
140,000	Connnections Youth Bus	0	0	0	0	0	0	0
4,000	Good Neighbour Scheme	0	0	0	0	0	0	0
30,000	Dial-a-Ride Minibus	0	0	0	0	0	0	0
23,495	Local Strategic Partnership Projects	20,000	6,570	0	0	0	0	0
197,495		20,000	6,570	0	0	0	0	0
	<b>Other - Approved by Cabinet</b>							
261,000	Grant to Cambridge Sports Late Trust	0		0	0	0	0	0
261,000		0	0	0	0	0	0	0
<b>2,255,277</b>	<b>Gross Capital Expenditure ( General Fund )</b>	<b>3,388,600</b>	<b>4,205,930</b>	<b>3,887,840</b>	<b>3,022,600</b>	<b>2,972,600</b>	<b>2,942,600</b>	<b>3,022,600</b>

### CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £
<u>2,255,277</u>	<b>Gross Capital Expenditure ( General Fund )</b>	<u>3,388,600</u>	<u>4,205,930</u>	<u>3,887,840</u>	<u>3,022,600</u>	<u>2,972,600</u>	<u>2,942,600</u>	<u>3,022,600</u>
	Analysed by:							
397,035	Fixed Assets	1,803,000	2,780,680	2,139,000	1,679,000	1,629,000	1,599,000	1,679,000
1,858,242	Deferred Charges	1,585,600	1,425,250	1,748,840	1,343,600	1,343,600	1,343,600	1,343,600
<u>2,255,277</u>	Gross Capital Expenditure ( General Fund )	<u>3,388,600</u>	<u>4,205,930</u>	<u>3,887,840</u>	<u>3,022,600</u>	<u>2,972,600</u>	<u>2,942,600</u>	<u>3,022,600</u>

### CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £
	Financed by:							
(1,133,449)	Capital Receipts	(1,167,600)	(1,198,970)	(2,792,600)	(2,479,460)	(1,950,000)	(2,100,000)	(2,150,000)
(239,200)	Specified Government Grant (DCLG)	(240,000)	(289,000)	(515,000)	(240,000)	(240,000)	(240,000)	(240,000)
(209,770)	Specified Government Grant (LSP)	(120,000)		0	0	0	0	0
(58,688)	Specified Government Grant (CH)	0		0	0	0	0	0
0	Partnership Funding - Wheeled Bins	(500,000)	(500,000)	0	0	0	0	0
(54,367)	106 Agreement Contribution (ring fenced for Housing)	(250,000)	(180,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
(66,859)	Housing Capital Grant	(50,000)	(46,000)	(30,000)	(20,000)	(20,000)	(20,000)	(20,000)
0	English Heritage Grant	(16,500)	0	(16,500)	0	0	0	0
(106,290)	Cambridgeshire County Council	0		0	0	0	0	0
(91,342)	River Cam Grant	0	(5,080)	(8,240)	0	0	0	0
0	Use of remaining capital HPDG/financing from revenue	0	0	0	(33,140)	(472,600)	(332,600)	(362,600)
(82,100)	Reserves	(1,039,000)	(964,180)	(160,000)	0	(40,000)	0	0
0	Historic Buildings Preservation Fund	(5,500)	0	(5,500)	0	0	0	0
(130,500)	Revenue	0	(52,700)	(110,000)	0	0	0	0
0	Cash Overdawn - re Equity Share properties	0	(970,000)	0	0	0	0	0
(82,712)	Net Capital Financing Adjustment (Other)	0	0	0	0	0	0	0
<u>(2,255,277)</u>	Total Capital Financing	<u>(3,388,600)</u>	<u>(4,205,930)</u>	<u>(3,887,840)</u>	<u>(3,022,600)</u>	<u>(2,972,600)</u>	<u>(2,942,600)</u>	<u>(3,022,600)</u>

**Cost Centre Managers for Capital Programme**

**Cost Centre  
Manager**

**Housing Revenue Account**

Repurchase of HRA dwellings	A Goddard
Improvement of Housing Stock	A Goddard & T.Cassidy
Cash Incentive Grants	A Goddard

**General Fund**

**Finance & Staffing Portfolio**

Overflow Car Parking/South Cambs Hall	G Middleton
Waterbeach Telephone Improvements	S. Rayment

**Policy and Performance Portfolio**

ICT Development	S. Rayment
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**Planning Services Portfolio**

<b>Conservation:</b>	D.Bevan
<b>Other Planning Services:</b>	G.Jones

**Environmental Services Portfolio**

P Quigley

**Housing Portfolio**

Capital Apportionments of HRA Expenditure	A Goddard
Repurchase of General Fund Sheltered Homes	A Goddard
Improvement Grants	S Newstead
Grants to RSLs	S Newstead

**New Communities Portfolio**

Village Sports Facilities	R Hales
Community Facilities	R Hales
Arts Capital Grants	A O'Hanlon
Climate Change	R. Hales

**Leaders Portfolio**

Gemma Barron



**MEMORANDUM CAPITAL PROGRAMME - GENERAL FUND**  
**Uncommitted grant balances brought forward from previous years**

The following uncommitted balances of capital grant budgets have been built up from contributions in previous years to earmarked reserves. They are made available for commitment during 2010/11 or later years, in addition to the figures in the main capital programme:-

	Uncommitted Balance as at 01/04/10 £
<b>Planning</b>	
<b>Conservation Grants:</b>	
Heritage Initiatives	29,061
Historic Buildings Grants, )	
Conservation Area Enhancement Schemes, )	0
War Memorial Repair and Restoration Grants )	
Historic Buildings Preservation Fund	54,622
 Total Uncommitted Capital Grants Allocations b/fwd 01/04/10	 <hr/> <u>83,683</u>

<b>CORPORATE TOTAL</b>				
Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2011/2012 £	Estimate 2011/2012 £
	<b>EXPENDITURE</b>			
	Employees			
13,647,156	Salaries	14,571,290	13,261,350	13,185,260
50,188	Appointment of New Staff	31,830	60,690	25,050
482,999	Agency Staff	35,180	220,490	85,260
54,643	Training	45,710	19,030	8,000
6,961	Other	390	10,120	3,540
	Premises Related Expenses			
2,736	Garage Rents	4,100	640	390
1,365	Repairs and Maintenance	2,050	1,500	2,050
163	Other	0	240	0
	Transport Related Expenses			
426,359	Car Allowances	383,360	420,900	362,630
	Supplies and Services			
101,117	Equipment, Furniture and Materials	109,160	82,710	83,280
1,257	Clothing and Laundry	3,290	2,450	3,230
62,242	Printing, Stationery and Office Exps	67,120	66,310	68,810
44,182	Books and Manuals	43,020	43,950	43,950
79,873	Internal Audit Fees	77,200	79,220	82,000
3,625	Legal	6,000	7,250	6,000
0	Bank Charges	0	0	0
	Services			
141,860	Professional and Consultancy	62,370	96,100	65,180
48,057	Data Capture	60,700	54,700	54,950
28,653	Other	36,620	30,120	36,530
	Communications and Computing			
108,482	Postage	104,480	104,410	103,200
65,784	Telephones	62,780	59,240	61,020
3,384	Purchase of Equipment	16,900	20,400	16,900
80,301	Software	51,790	93,340	40,470
17,690	Development of Orchard	18,090	18,090	18,790
264,471	Repairs and Maintenance	305,340	316,620	320,140
2,953	Rental and Operational Leases	3,000	1,370	1,430
380	Debit Cards	300	300	300
0	Materials	0	0	0
0	Stationery	0	0	0
8,542	Insurance	8,560	8,150	8,530
	Expenses			
9,160	Staff Subsistence	10,940	9,950	9,380
82,810	Seminars and Courses	63,810	88,120	78,660
	Grants and Subscriptions			
50,726	Subscriptions to Professional Bodies	23,580	47,080	24,100
	Miscellaneous			
27,340	Other	31,210	29,210	29,650
	Agency and Contracted Services			
671,771	External Contractors	700,670	646,500	639,000
	Capital Financing Costs			
289,442	Capital Charges	362,150	208,320	162,100
	Income			
(5,822)	Deferred Government Grants	(38,330)	0	0
(13,515)	Government Grants	0	(7,000)	(3,000)
(78,301)	Other	(55,460)	(44,600)	(32,470)
0	Reduction to Meet Savings Target	(1,126,000)	0	0
<b>16,769,034</b>	<b>TOTAL NET EXPENDITURE</b>	<b>16,083,200</b>	<b>16,057,270</b>	<b>15,594,310</b>
0	Unallocated reduction for vacancies	(250,000)	0	(250,000)
0	Other unallocated reductions/expenditure	0	0	0
<b>16,769,034</b>	<b>TOTAL DIRECT EXPENDITURE SUMMARY</b>	<b>15,833,200</b>	<b>16,057,270</b>	<b>15,344,310</b>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>CHIEF OFFICERS &amp; HOUSING FUTURES</b>				
<b>EXPENDITURE</b>				
Employees				
588,126	Salaries	549,230	655,830	499,930
10,664	Appointment of New Staff	0	34,420	0
5,419	Agency Staff	0	0	0
0	Training	0	0	0
146	Other	0	0	0
Premises Related Expenses				
0	Other	0	0	0
Transport Related Expenses				
14,821	Car Allowances	12,540	8,800	2,820
Supplies and Services				
3,092	Equipment, Furniture and Materials	860	290	540
0	Clothing and Laundry	0	0	0
2,281	Printing, Stationery and Office Exps	2,070	2,600	2,010
1,793	Books and Manuals	2,200	2,220	1,800
0	Legal	0	0	0
Services				
1,350	Professional and Consultancy	8,000	4,000	8,000
0	Other	0	0	0
Communications and Computing				
306	Postage	90	190	170
1,211	Telephones	1,060	1,150	850
0	Purchase of Equipment	0	0	0
0	Software	0	0	0
0	Repairs and Maintenance	0	0	0
31	Insurance	30	20	20
Expenses				
1,290	Staff Subsistence	1,000	800	700
2,608	Seminars and Courses	2,860	2,730	3,020
Grants and Subscriptions				
2,015	Subscriptions to Professional Bodies	1,480	2,320	410
Miscellaneous				
0	Other	0	0	0
Income				
(6,110)	Other	(5,000)	(3,920)	0
0	Reduction to Meet Savings Target	0	0	0
<b>629,043</b>	<b>TOTAL NET EXPENDITURE</b>	<b>576,420</b>	<b>711,450</b>	<b>520,270</b>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>COMMUNITY &amp; CUSTOMER SERVICES (including Contact Centre)</b>				
<b>EXPENDITURE</b>				
Employees				
728,431	Salaries	849,290	779,420	787,170
7,453	Appointment of New Staff	3,250	5,590	3,250
14,377	Agency Staff	2,820	0	560
3,043	Training	0	800	0
412	Other	120	270	120
Premises Related Expenses				
0	Garage Rents	0	0	0
0	Repairs and Maintenance	0	0	0
0	Other	0	0	0
Transport Related Expenses				
8,362	Car Allowances	6,470	11,770	7,510
Supplies and Services				
1,117	Equipment, Furniture and Materials	2,130	2,230	2,160
505	Clothing and Laundry	650	650	670
1,217	Printing, Stationery and Office Exps	1,800	2,150	2,230
1,170	Books and Manuals	880	1,030	1,030
0	Internal Audit Fees	0	0	0
0	Legal	0	0	0
0	Bank Charges	0	0	0
Services				
0	Professional and Consultancy	0	0	0
0	Data Capture	0	0	0
275	Other	1,000	1,000	1,030
Communications and Computing				
991	Postage	1,010	1,200	1,080
683	Telephones	740	920	850
0	Purchase of Equipment	0	0	0
0	Software	0	0	0
0	Repairs and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Debit Cards	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
942	Staff Subsistence	460	710	610
9,446	Seminars and Courses	5,920	4,780	5,970
Grants and Subscriptions				
330	Subscriptions to Professional Bodies	160	910	0
Miscellaneous				
143	Other	150	150	150
Agency and Contracted Services				
671,096	External Contractors	700,670	646,500	639,000
Capital Financing Costs				
31,358	Capital Charges	3,700	0	0
Income				
0	Government Grants	0	0	0
0	Other	0	0	0
0	Reduction to Meet Savings Target	(41,000)	0	0
<b>1,481,351</b>	<b>TOTAL NET EXPENDITURE</b>	<b>1,540,220</b>	<b>1,460,080</b>	<b>1,453,390</b>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>CORPORATE SERVICES (Excluding ICT)</b>				
<b>EXPENDITURE</b>				
Employees				
3,151,387	Salaries	3,447,760	3,114,140	3,127,290
5,354	Appointment of New Staff	12,580	10,430	7,500
227,190	Agency Staff	1,400	85,400	23,400
3,889	Training	7,210	6,230	0
774	Other	0	0	0
Premises Related Expenses				
1,091	Garage Rents	1,100	640	390
0	Repairs and Maintenance	0	0	0
0	Other	0	240	0
Transport Related Expenses				
38,645	Car Allowances	38,710	37,480	31,750
Supplies and Services				
82,873	Equipment, Furniture and Materials	86,540	62,440	60,550
0	Clothing and Laundry	0	0	0
35,533	Printing, Stationery and Office Exps	42,960	39,420	39,970
31,623	Books and Manuals	31,030	30,920	31,260
79,873	Internal Audit Fees	77,200	79,220	82,000
3,625	Legal	6,000	6,500	6,000
0	Bank Charges	0	0	0
Services				
21,169	Professional and Consultancy	3,000	16,540	3,000
0	Data Capture	0	0	0
8,864	Other	8,000	7,500	7,500
Communications and Computing				
74,100	Postage	69,740	71,130	69,930
770	Telephones	770	1,110	1,120
0	Purchase of Equipment	0	0	0
24,835	Software	9,820	47,020	7,630
9,681	Repairs and Maintenance	10,610	10,610	10,630
30	Rental and Operational Leases	0	30	30
380	Debit Cards	300	300	300
0	Materials	0	0	0
0	Stationery	0	0	0
261	Insurance	260	220	230
Expenses				
926	Staff Subsistence	2,180	1,490	1,530
23,213	Seminars and Courses	17,470	22,750	17,750
Grants and Subscriptions				
16,181	Subscriptions to Professional Bodies	8,940	13,560	10,110
Miscellaneous				
(2,186)	Other	1,330	1,000	1,000
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
(6,315)	Government Grants	0	(7,000)	(3,000)
(21,927)	Other	(5,080)	(5,980)	(5,080)
0	Reduction to Meet Savings Target	(177,000)	0	0
<b>3,811,839</b>	<b>TOTAL NET EXPENDITURE</b>	<b>3,702,830</b>	<b>3,653,340</b>	<b>3,532,790</b>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>CORPORATE SERVICES</b>				
<b>INFORMATION AND COMMUNICATIONS TECHNOLOGY</b>				
<b>EXPENDITURE</b>				
Employees				
838,104	Salaries	900,110	818,820	864,560
4,943	Appointment of New Staff	1,500	0	1,500
0	Agency Staff	0	0	0
16,607	Training	13,010	0	0
70	Other	0	2,000	2,000
Premises Related Expenses				
1,365	Repairs and Maintenance	2,050	1,500	2,050
16	Other	0	0	0
Transport Related Expenses				
3,483	Car Allowances	3,950	2,740	2,790
Supplies and Services				
0	Equipment, Furniture and Materials	720	2,000	720
0	Clothing & Laundry	0	0	0
1,517	Printing, Stationery and Office Exps	2,450	750	2,450
260	Books and Manuals	400	500	400
0	Legal	0	0	0
Services				
65,221	Professional and Consultancy	38,440	54,000	42,750
0	Other	0	0	0
Communications and Computing				
379	Postage	340	500	500
51,452	Telephones	47,000	45,000	46,100
2,309	Purchase of Equipment	15,700	15,700	15,700
51,175	Software	36,900	40,470	28,890
17,690	Development of Orchard	18,090	18,090	18,790
254,790	Repairs and Maintenance	294,730	306,000	309,500
0	Rental and Operational Leases	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
4,847	Insurance	4,940	4,890	5,100
Expenses				
790	Staff Subsistence	510	510	510
1,741	Seminars and Courses	2,630	23,920	15,700
Grants and Subscriptions				
5,275	Subscriptions to Professional Bodies	1,860	4,500	1,910
Capital Financing Costs				
257,559	Capital Charges	358,030	207,900	161,890
Income				
(5,822)	Deferred Government Grants	(38,330)	0	0
0	Government Grants	0	0	0
(34)	Other	0	0	0
0	Reduction to Meet Savings Target	(32,000)	0	0
<b><u>1,573,737</u></b>	<b>TOTAL NET EXPENDITURE</b>	<b><u>1,673,030</u></b>	<b><u>1,549,790</u></b>	<b><u>1,523,810</u></b>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>NEW COMMUNITIES AND PLANNING</b>				
<b>EXPENDITURE</b>				
<b>Employees</b>				
3,919,756	Salaries	4,264,550	3,534,250	3,459,050
10,520	Appointment of New Staff	0	0	0
4,376	Agency Staff	0	6,320	0
8,568	Training	9,480	0	0
1,890	Other	0	5,240	0
<b>Premises</b>				
0	Garage Rents	0	0	0
147	Other	0	0	0
<b>Transport Related Expenses</b>				
134,864	Car Allowances	114,570	129,060	101,310
<b>Supplies and Services</b>				
7,430	Equipment, Furniture and Materials	5,780	5,440	5,780
65	Clothing and Laundry	130	120	130
6,881	Printing, Stationery and Office Exps	6,450	6,260	6,870
2,253	Books and Manuals	4,200	4,440	4,740
0	Legal	0	750	0
<b>Services</b>				
41,774	Professional and Consultancy	0	6,730	0
48,057	Data Capture	60,700	54,700	54,950
0	Other	0	0	0
<b>Communications and Computing</b>				
17,596	Postage	18,200	15,320	15,530
2,015	Telephones	2,030	1,690	1,720
0	Purchase of Equipment	0	0	0
444	Software	0	0	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
558	Insurance	470	90	90
<b>Expenses</b>				
2,309	Staff Subsistence	2,620	1,970	1,920
10,810	Seminars and Courses	10,200	9,780	9,850
<b>Grants and Subscriptions</b>				
12,387	Subscriptions to Professional Bodies	2,310	9,400	3,270
<b>Miscellaneous</b>				
29,179	Other	28,950	27,090	27,520
<b>Agency &amp; Contracted Services</b>				
675	External Contractors	0	0	0
<b>Capital Financing Costs</b>				
525	Capital Charges	420	420	210
<b>Income</b>				
(1,733)	Other	(350)	(1,620)	0
0	Reduction to Meet Savings Target	(797,000)	0	0
<b>4,261,346</b>	<b>TOTAL NET EXPENDITURE</b>	<b>3,733,710</b>	<b>3,817,450</b>	<b>3,692,940</b>

Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>AFFORDABLE HOMES</b>				
<b>EXPENDITURE</b>				
<b>Employees</b>				
2,571,048	Salaries	2,672,890	2,591,340	2,561,980
11,254	Appointment of New Staff	2,000	7,750	0
230,812	Agency Staff	15,000	123,770	45,000
11,778	Training	11,730	10,000	8,000
3,647	Other	0	2,260	1,150
<b>Premises Related Expenses</b>				
1,645	Garage Rents	3,000	0	0
0	Other	0	0	0
<b>Transport Related Expenses</b>				
113,839	Car Allowances	100,610	120,570	110,110
<b>Supplies and Services</b>				
1,571	Equipment, Furniture and Materials	3,550	4,810	3,710
176	Clothing and Laundry	660	580	580
8,294	Printing, Stationery and Office Exps	5,540	9,280	9,430
1,028	Books and Manuals	1,030	1,140	920
0	Bank Charges	0	0	0
<b>Services</b>				
12,346	Professional & Consultancy	9,200	11,100	7,700
0	Data Capture	0	0	0
0	Other	0	0	0
<b>Communications and Computing</b>				
9,415	Postage	9,450	8,570	8,490
5,179	Telephones	5,920	5,570	6,480
1,075	Purchase of Equipment	0	3,500	0
3,847	Software	5,070	5,850	3,950
0	Repairs and Maintenance	0	10	10
2,923	Rental & Operational Leases	3,000	1,340	1,400
0	Materials	0	0	0
0	Stationery	0	0	0
2,045	Insurance	2,040	2,190	2,330
<b>Expenses</b>				
425	Staff Subsistence	870	470	610
22,103	Seminars and Courses	15,110	18,160	16,750
<b>Grants and Subscriptions</b>				
9,028	Subscriptions to Professional Bodies	6,010	10,390	5,500
<b>Miscellaneous</b>				
204	Other	180	370	380
<b>Capital Financing Costs</b>				
0	Capital Charges	0	0	0
<b>Income</b>				
(7,200)	Government Grants	0	0	0
(47,388)	Other	(44,800)	(32,850)	(27,390)
0	Reduction to Meet Savings Target	(44,000)	0	0
<b>2,969,094</b>	<b>TOTAL NET EXPENDITURE</b>	<b>2,784,060</b>	<b>2,906,170</b>	<b>2,767,090</b>



Actual 2009/2010 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
<b>HEALTH AND ENVIRONMENTAL SERVICES</b>				
<b>EXPENDITURE</b>				
<b>Employees</b>				
1,850,304	Salaries	1,887,460	1,767,550	1,885,280
0	Appointment of New Staff	12,500	2,500	12,800
825	Agency Staff	15,960	5,000	16,300
10,758	Training	4,280	2,000	0
22	Other	270	350	270
<b>Premises Related Expenses</b>				
0	Garage Rents	0	0	0
0	Other	0	0	0
<b>Transport Related Expenses</b>				
112,345	Car Allowances	106,510	110,480	106,340
<b>Supplies and Services</b>				
5,034	Equipment, Furniture and Materials	9,580	5,500	9,820
511	Clothing and Laundry	1,850	1,100	1,850
6,519	Printing, Stationery and Office Exps	5,850	5,850	5,850
6,055	Books and Manuals	3,280	3,700	3,800
0	Legal	0	0	0
0	Bank Charges	0	0	0
<b>Services</b>				
0	Professional & Consultancy	3,730	3,730	3,730
0	Data Capture	0	0	0
19,514	Other	27,620	21,620	28,000
<b>Communications and Computing</b>				
5,695	Postage	5,650	7,500	7,500
4,474	Telephones	5,260	3,800	3,900
0	Purchase of Equipment	1,200	1,200	1,200
0	Software	0	0	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
800	Insurance	820	740	760
<b>Expenses</b>				
2,478	Staff Subsistence	3,300	4,000	3,500
12,889	Seminars and Courses	9,620	6,000	9,620
<b>Grants and Subscriptions</b>				
5,510	Subscriptions to Professional Bodies	2,820	6,000	2,900
<b>Miscellaneous</b>				
0	Other	600	600	600
<b>Capital Financing Costs</b>				
0	Capital Charges	0	0	0
<b>Income</b>				
0	Government Grants	0	0	0
(1,109)	Other	(230)	(230)	0
0	Reduction to Meet Savings Target	(35,000)	0	0
<b>2,042,624</b>	<b>TOTAL NET EXPENDITURE</b>	<b>2,072,930</b>	<b>1,958,990</b>	<b>2,104,020</b>

## **PRECAUTIONARY ITEMS**

These are items of expenditure over which there is some doubt as to whether they would occur, but if they did, the Council would be required to meet them. If the spending need does arise on any item, delegated authority has been given to the Finance and Staffing Portfolio Holder and the Chief Finance Officer to approve such expenditure (to be met from reserves), up to the level indicated for the relevant year:

<b><u>Precautionary Items approved for 2010/11</u></b>	Total Approved £	Used in 2010/11 to Jan 2011 £
Awarded Watercourses - emergency works	15,000	0
Waste Management Strategy - unknown costs dependant on chosen strategy	50,000	0
Footway Lighting	10,000	0
Contaminated Land - remedial works	82,000	0
Clearance of Private Sewers	6,000	0
National Assistance Burials Act	5,000	0
District Emergencies	50,000	0
Homelessness - additional accommodation	80,000	0
Employment Committee	10,000	0
Environmental Health Legal Costs	10,000	0
Planning Appeals and Inquiries	50,000	0
Standards Budget	68,720	0
District Elections - By-election costs	4,000	0
ICT Development (capital)	50,000	49,000
Total	<u>490,720</u>	<u>49,000</u>

## **Precautionary Items for 2011/12**

	Total £
Awarded Watercourses - emergency works	15,000
Footway Lighting	10,000
Contaminated Land - remedial works	82,000
Clearance of Private Sewers	6,000
National Assistance Burials Act	5,000
District Emergencies	50,000
Homelessness - additional accommodation	120,000
Environmental Health Legal Costs	10,000
Planning Appeals and Inquiries	50,000
Standards Budget	68,720
District Elections - By-election costs	4,000
ICT Development (capital)	50,000
Total	<u>470,720</u>